



Agenda

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13:45 - 14:00 Introduction
JC Naouri, Chairman & CEO

14:00 - 14:45 Exito
G. Restrepo, CEO

14:45 - 15:30 Big C
Y. Braibant, CEO

15:30 - 16:00 Q&A Session

**Thursday,
December,
10 2009**

16:00 - 16:30 Break

16:30 – 18:00 Grupo Pao de Açucar
C. Galeazzi, CEO

18:00 – 20:00 Free time (store visits – optional)
More details available in a separate document

20:00 – 22:00 Dinner

09:00 - 09:30 Introduction

JC. Naouri, Chairman & CEO

09:30 - 09:50 « Franprix - Leaderprice : Accelerating expansion »

JM. Duhamel, Chairman of Franprix-Leaderprice

09:50 - 10:10 « Purchasing, Supply Chain: Leveraging our strengths »

H. Daudin, Director Merchandise and Supply Chain

10:10 - 10:30 Q&A Session

10:30 - 11:00 Break

11:00 - 11:20 « Hypers & Supers: Focus on the new organization »

A. Lucas, Director Hypers and Supers

11:20 - 11:40 « Enhancing the value of property assets »

J. Ehrmann, Director Real Estate and Expansion

11:40 - 12:00 Conclusion

JC Naouri, Chairman & CEO

12:10 - 12:30 Q&A

**Friday,
December,
11 2009**