

# First-Half 2010 RESULTS

29 July 2010



GRUPE  
**Casino**  
NOURISHING A WORLD  
OF DIVERSITY

## PRELIMINARY NOTES

- ❖ The financial statements for the six months ended 30 June 2010 prepared by the Board of Directors on 28 July 2010 have been reviewed by the auditors
- ❖ Super de Boer assets were sold at the end of 2009. 2009 data are restated accordingly
- ❖ All of the figures in this presentation concern continuing operations, unless otherwise specified.
- ❖ The Group has reviewed the accounting treatment of taxes in France following changes introduced in the French law of 30 December 2009 abolishing the French business tax (taxe professionnelle) as of 2010:
  - ▶ Starting with the 2010 financial year, the “Cotisation sur la Valeur Ajoutée”, known as CVAE taxes, are presented under “Income tax” in accordance with the Group’s position and IAS 12.
  - ▶ This reclassification had a favorable impact on trading profit and no impact on net profit.
- ❖ Organic growth rates are based on comparable scope of consolidation and constant exchange rates, excluding the impact of disposals to OPCI property mutual funds and before reclassification of CVAE taxes under “Income tax”
- ❖ To align data more closely with the Group’s organization, Casino has changed its segment information in France

# FIRST-HALF 2010 KEY FIGURES

		<i>% Change vs. H1 2009</i>
<b>Consolidated net sales</b>	<b>€13,589m</b>	<b>+7.1%</b>
<b>EBITDA</b>	<b>€868m</b>	<b>+8.2%</b> <i>+4.4% bef. CVAE reclassification*</i>
<i>EBITDA margin</i>	<b>6.4%</b>	<b>vs. 6.3% in H1 2009</b>
<b>Trading profit</b>	<b>€541m</b>	<b>+12.0%</b> <i>+5.7% bef. CVAE reclassification*</i>
<i>Trading margin</i>	<b>4.0%</b>	<b>vs. 3.8% in H1 2009</b>
<b>Attributable profit</b>	<b>€173m</b>	<b>vs. €229m in H1 2009</b> <b>-24.4%</b>
<b>Underlying attributable profit</b>	<b>€208m</b>	<b>+10.5%</b>
<b>Net debt</b>	<b>€5,368m</b>	<b>vs. €6,003m in H1 2009</b>

\* Reclassifying the CVAE ("cotisation sur la valeur ajoutée des entreprises") tax under Income tax increased EBITDA and trading profit by €31 million, but did not have any impact on net profit

# FIRST-HALF 2010 HIGHLIGHTS

- ❖ **Sales growth gaining momentum**
  - ▶ Sales (excluding petrol) rose 2.9% on an organic basis in the second quarter after a 2.6% gain in the first and a 0.1% decline in 2009
  - ▶ Strong 7.1% reported growth over the first half, lifted by the steep currency gains against the euro
  
- ❖ **Tangible 5.7% increase in trading profit** (before CVAE reclassification)
  
- ❖ **Improved business in France**
  - ▶ Second-quarter sales (excluding petrol) up 0.2% on an organic basis (vs. a 0.9% decline in the first quarter)
  - ▶ Fast recovery in Leader Price sales (down 1.4% on same-store basis in the second quarter), reflecting the first impact of price investments
  - ▶ Trading margin declined on an organic basis due to the sales revitalisation programmes
  
- ❖ **Strong expansion outside France**, where operations accounted for **37% of sales and 36% of trading profit**
  - ▶ Fast sales growth, up 20.1% as reported and 9.4% on an organic basis (excluding petrol)
  - ▶ Higher trading margin
  
- ❖ Negotiations **completed** for the **partnership agreement** between GPA and Casas Bahia
  
- ❖ **Net debt reduced** (vs 30 June 2009)



# Second-Quarter Performance



Results

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Outlook  
& Conclusion

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Appendices

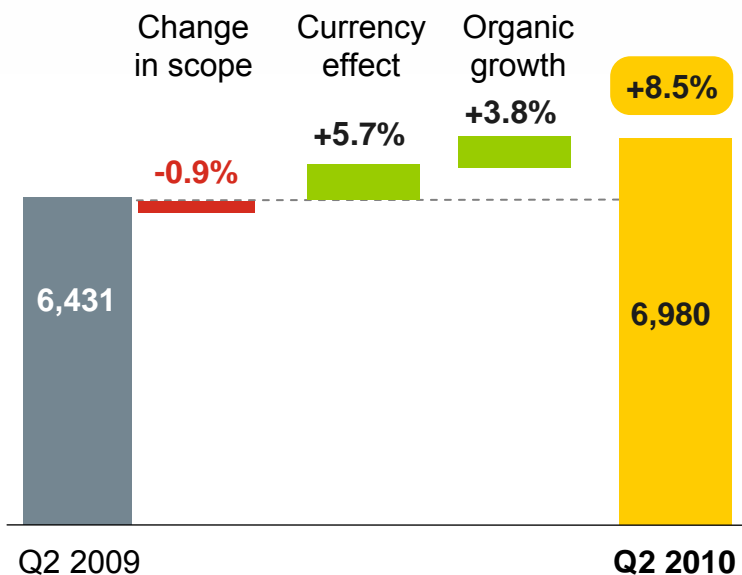
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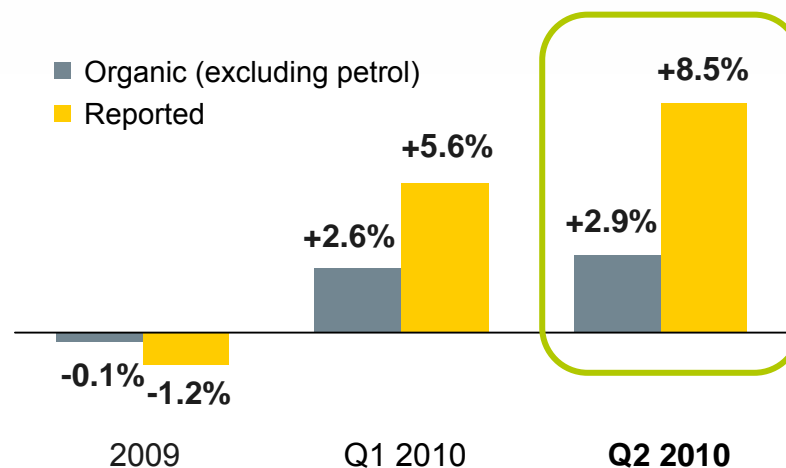
# SECOND QUARTER SALES UP A STRONG 8.5%

in € millions

## Analysis of Growth in Sales



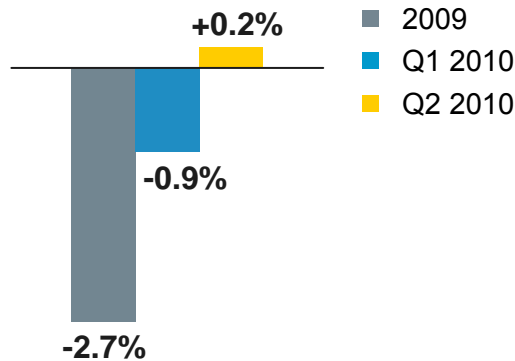
## Growth in Sales



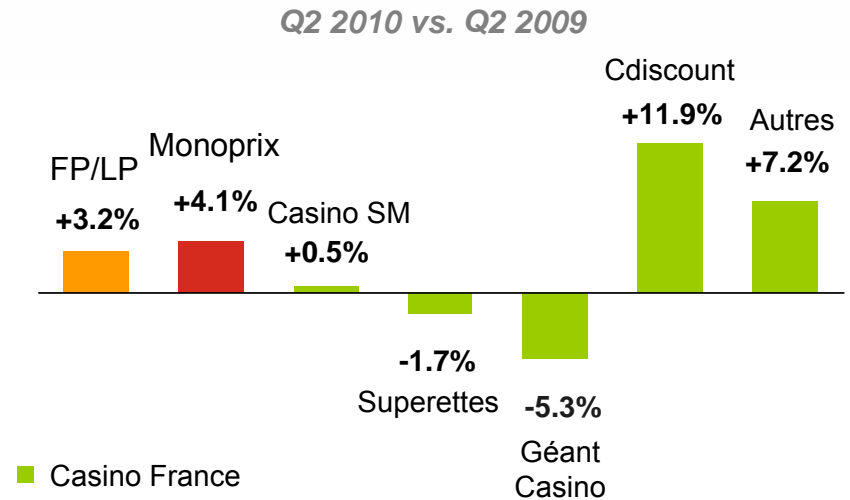
- ❖ **Favourable currency effect** (+5.7%), reflecting the sharp gains in the Brazilian, Colombian and Thai currencies against the euro
- ❖ **Negative impact from changes in scope of consolidation** (-0.9%) primarily resulting from the deconsolidation of the Venezuelan operations, partially offset by the consolidation of Ponto Frio
- ❖ **Organic growth continued to gain momentum**, up 2.9% excluding petrol

# IN FRANCE, SALES TREND IMPROVED IN THE SECOND QUARTER

Organic Growth (excluding petrol)



Organic Growth by Format (excluding petrol)

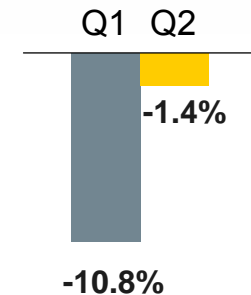


- ❖ **Growth in total FP/LP sales**, led by:
  - ▶ The **recovery** in same-store sales at **Leader Price**
  - ▶ Continued **strong sales growth** at **Franprix**
- ❖ **Good performance** by the **convenience formats**: Monoprix, Casino SM, Superettes
- ❖ **Géant Casino**: sustained deployment of action plans designed to **drive stronger sales dynamic**
- ❖ Continued **strong momentum** at **Cdiscount**

# FAST RECOVERY IN SAME-STORE SALES AT LEADER PRICE

- ❖ **Increased footfalls** and **significant improvement in the average basket** in the second quarter
- ❖ **Sales revitalisation initiatives** deployed since the beginning of the year **have been successful**:
  - ▶ Substantial price repositioning
  - ▶ Significantly stepped up advertising

## Same-Store Sales



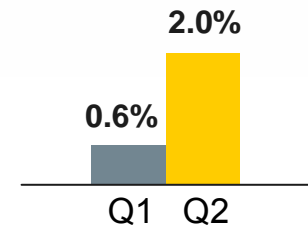
- ❖ **Strong sales growth** at stores converted to the **new concept**
- ❖ Sustained **expansion** (18 openings in the first half) and network rationalisation



# SUSTAINED GROWTH IN FRANPRIX SALES

- ❖ **Same-store sales** up **2.0%** in the second quarter
  - ▶ Footfalls and average basket up, attesting to the banner's attractiveness
  
- ❖ Sustained **deployment of the new concept**
  - ▶ Double-digit growth at renovated stores
  - ▶ Integrated store base renovated by end-2011; entire network shifted to the new concept by end-2012
  
- ❖ **Increased growth contribution** from **expansion**
  - ▶ 53 openings in the first half
  - ▶ Total sales up by more than 10% in the second quarter

## Same-Store Sales



# SATISFACTORY PERFORMANCE BY THE CONVENIENCE FORMATS

- ❖ **Monoprix** total sales **up 4.1%** in the second quarter
  - ▶ Continued satisfactory same-store sales performance: up 1.9% (excluding petrol)
  - ▶ Market share gains in food; good performance in non-food despite a later start to the summer sales season
  - ▶ Sustained expansion: 6 Citymarché, 4 Monop' and 3 Naturalia stores opened during the first-half
  
- ❖ **Casino Supermarket** sales (excluding petrol) **up 0.5%**
  - ▶ Same-store sales down 1.0% (excluding petrol)
  - ▶ Sustained expansion, with 5 openings in the first half
  
- ❖ **Superette** sales down a limited **1.7%**
  - ▶ Ongoing deployment of the store-base rationalisation programme: 116 stores closed during the first half
  - ▶ Gradual acceleration of the expansion programme with 201 openings



# GÉANT CASINO: CONTINUED DEPLOYMENT OF THE ACTION PLANS

- ❖ **Same-store sales** (excluding petrol) down 6.9% in the second quarter
- ❖ **In food, gradual** reinvestment (from March to June) **of purchasing gains**
  - ▶ Tangible improvement in IRI price indices at 30 June (down 3 pts overall, and 2.4 pts in national brands)
- ❖ In **non-food**, continued **repositioning** of **the offering**
  - ▶ Good performance in promising categories like small appliances, sustained decline in less buoyant product families (DVDs, games, music; large appliances)
  - ▶ Sales dampened at period-end by the later start to the summer sales season



# SOLID PERFORMANCE BY THE RETAIL-RELATED BUSINESSES

## Cdiscount

- ❖ **Sustained growth** in sales, **up 11.9%\***
- ❖ Very good performance in **large appliances, small appliances** and **home electronics**
- ❖ **Success of the package pick-up option** (around 80 pick-up counters in Géant Casino stores)
- ❖ Development of the **Superette pick-up option** (<30kg)



## Mercialys

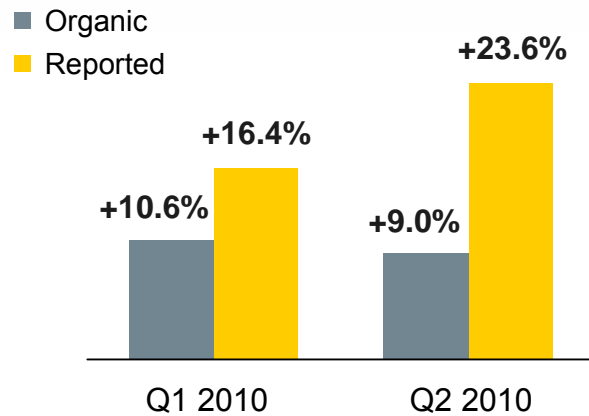
- ❖ 12.2% increase in **rental revenue**
- ❖ Ramp-up of the **Alcudia/Neighbourly Spirit** programme, with 3 deliveries in the first half and 5 scheduled for the second half
- ❖ Deployment of the **S'miles loyalty programme**



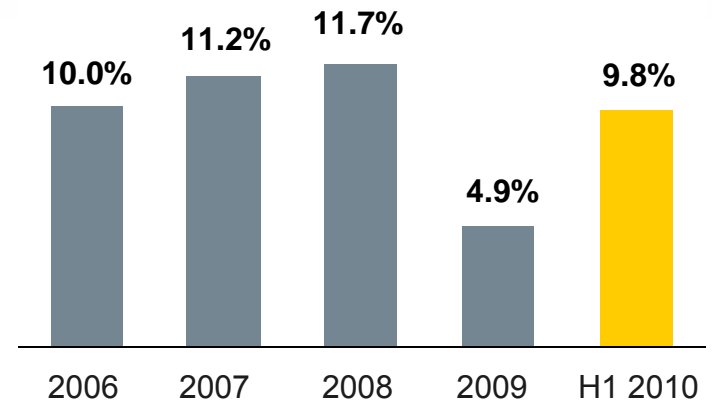
\* On an organic basis

# STRONG GROWTH IN INTERNATIONAL SALES

## Growth in International Sales



## Organic Growth in International Sales

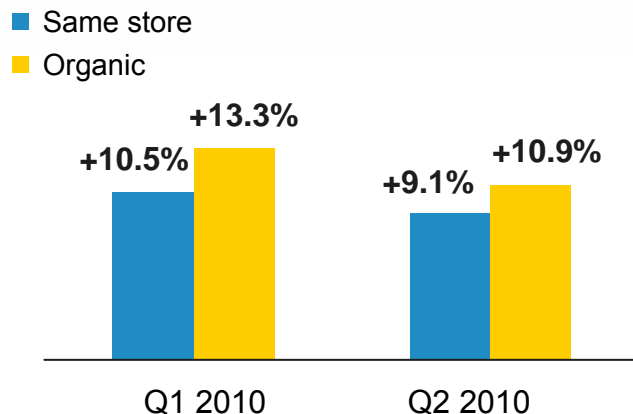


- ❖ Sharp **gains in currencies** against the euro
- ❖ **Faster organic growth** in the first half, reaching almost 10%
- ❖ International operations accounted for **37% of consolidated sales** (vs. 34% in 2009)

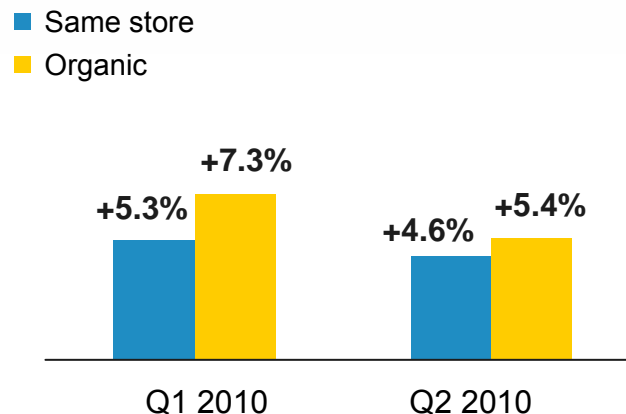


# STRONG MOMENTUM IN THE TWO PRIORITY REGIONS

## South America Growth in sales



## Asia Growth in sales



### ❖ Robust same-store sales in **South America**

- ▶ Strong 11.3% growth in **GPA sales\***, led by a very good performance in both food and non-food
- ▶ Faster same-store growth in **Exito sales** in the second quarter, at 4.6%\* vs. 2.6%\* in the first quarter

### ❖ Solid growth in **Asia**

- ▶ Satisfactory same-store growth in **Big C sales** in **Thailand**, despite political unrest
- ▶ Continued very fast growth in **Vietnam**

\* Data published by the companies

Second-Quarter  
Performance

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Outlook  
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Appendices

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## PRELIMINARY NOTES

- ❖ To align data more closely with the Group's organisation, the Group has changed its segment information in France, which is now presented according to three operating segments:
  - ▶ Franprix-Leader Price
  - ▶ Monoprix
  - ▶ Casino France, which primarily includes Casino's historical operations (Géant Casino hypermarkets, Casino supermarkets and Superettes) and the retailing-related businesses (Cdiscount, Mercialys, Casino Restauration and Banque Casino)

## GROWTH IN THE MAIN INDICATORS

<i>Continuing operations in € millions</i>	<b>H1 2009</b>	<b>H1 2010</b>	<b>Change (reported)</b>	<b>Change (organic)</b>
Total trading volume*	17,052	19,699	+15.5%	
<b>Net sales</b>	<b>12,688</b>	<b>13,589</b>	<b>+7.1%</b>	<b>+3.7%</b>
<i>Sales margin</i>	3,285	3,445	+4.8%	
<i>As a % of net sales</i>	25.9%	25.3%	-55 bp	
<b>EBITDA**</b>	<b>802</b>	<b>868</b>	<b>+8.2%</b>	<b>+0.4%</b>
<i>EBITDA margin</i>	6.3%	6.4%	+7 bp	-20 bp
Depreciation and amortisation	319	<b>327</b>	+2.4%	
<b>Trading profit</b>	<b>483</b>	<b>541</b>	<b>+12.0%</b>	<b>+1.5%</b>
<i>Trading margin</i>	3.8%	4.0%	+18 bp	-8 bp

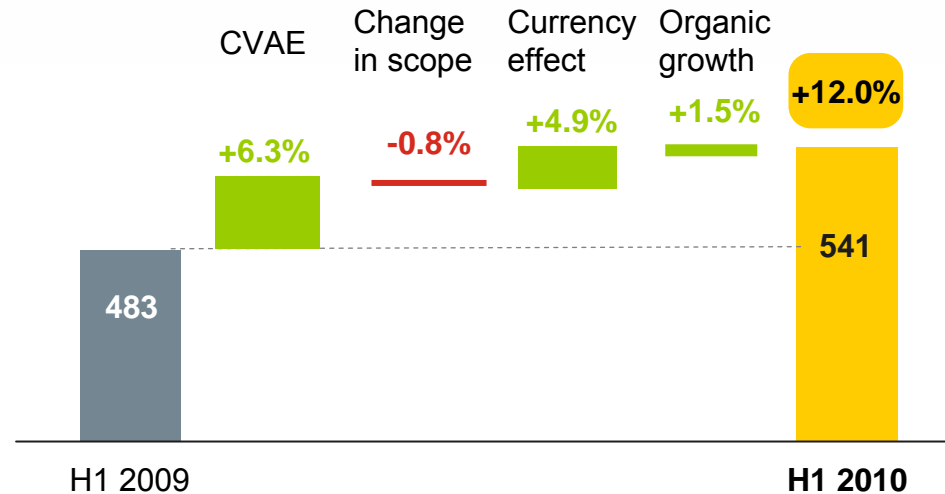
\* Includes all revenue from consolidated companies, associates and franchisees, on a 100% basis

\*\* EBITDA = Earnings before interest, taxes, depreciation and amortisation

# TRADING PROFIT UP 5.7% (BEFORE CVAE RECLASSIFICATION)

in € millions

## Analysis of Growth in Trading Profit

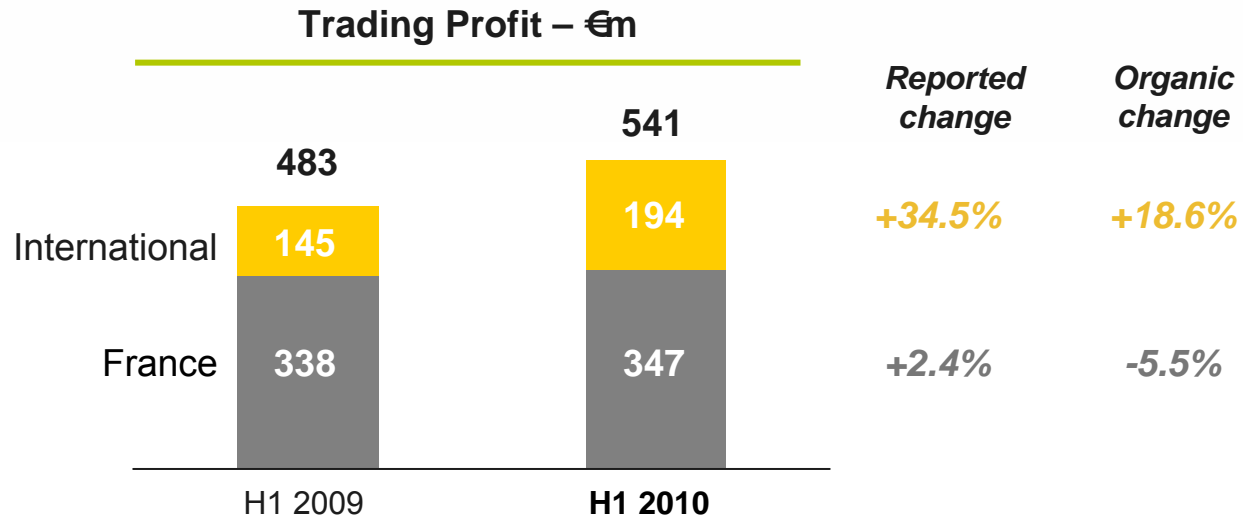


- ❖ Reclassifying the **CVAE** tax under “Income tax” added €31 million\* to trading profit
- ❖ **Changes in the scope of consolidation** primarily concern the deconsolidation of the Venezuelan operations, partially offset by the integration of Ponto Frio
- ❖ A **favourable currency effect**, mainly due to the appreciation of the Brazilian and Colombian currencies against the euro

\* Of which €29.3 million in France and €1.3 million in International operations



# INCREASE IN THE TRADING PROFIT CONTRIBUTION FROM INTERNATIONAL OPERATIONS



- ❖ **Strong growth in trading profit from International operations**
  - ▶ Lifted by robust organic sales growth...
  - ▶ ...and the favourable currency effect
- ❖ **Decline in trading profit in France** on an organic basis due to the sales revitalization plans
- ❖ International operations accounted for **36% of consolidated trading profit** (vs. 30% in H1 2009)

# FRANCE: TRADING MARGIN DECLINED ON AN ORGANIC BASIS DUE TO SALES REVITALISATION PLANS

<i>Trading profit (in € millions)</i>	H1 2009	<i>Margin</i>	H1 2010	<i>Margin</i>	<i>Change in margin (organic)</i>
Franprix / Leader Price	132	6.5%	116	5.7%	-98 bp
Monoprix	59	6.5%	68	7.2%	+32 bp
Casino France	148	2.6%	163	2.9%	-9 bp
<b>FRANCE</b>	<b>338</b>	<b>4.0%</b>	<b>347</b>	<b>4.0%</b>	<b>-26 bp</b>

- ❖ Lower margin at **Franprix-Leader Price**
- ❖ Improved margin at **Monoprix**
- ❖ Limited decline in margin at **Casino France**
  - ▶ Lower margin at Géant
  - ▶ Solid margin at Casino supermarkets and the Superettes
  - ▶ Robust growth in trading profit at Mercialys

# INTERNATIONAL OPERATIONS: IMPROVED TRADING MARGIN

<i>Trading profit (in € millions)</i>	H1 2009	<i>Margin</i>	H1 2010	<i>Margin</i>	<i>Change in margin (organic)</i>
South America	94	3.2%	132	3.7%	+25 bp
Asia	43	4.9%	55	5.7%	+73 bp
Other regions	8	n/a	8	n/a	n/a
<b>INTERNATIONAL</b>	<b>145</b>	<b>3.5%</b>	<b>194</b>	<b>3.9%</b>	<b>+30 bp</b>

- ❖ Improved margin in **South America**
  - ▶ Solid margin in **Brazil** (excluding Ponto Frio dilution)
  - ▶ Improved margin in **Colombia**
  
- ❖ Tangible increase in margin in **Asia**
  - ▶ Improved margin in **Thailand**, confirming the strength of the dual retailing-property business model
  - ▶ Significant increase in margin in **Vietnam**

## UNDERLYING ATTRIBUTABLE NET PROFIT UP 10.5%

<i>Continuing operations in € millions</i>	H1 2009	H1 2010	Change
<b>Trading profit</b>	<b>483</b>	<b>541</b>	<b>+12.0%</b>
Other operating income and expense	11	(56)	
Finance costs, net	(165)	(154)	
Other financial income and expense	(3)	(15)	
<b>Profit before tax</b>	<b>326</b>	<b>316</b>	<b>-3.1%</b>
Income tax expense	(71)	(105)*	
Share of profit of associates	3	10	
<b>Net profit from continuing operations</b>	<b>258</b>	<b>222</b>	
<b>Attributable to equity holders</b>	<b>229</b>	<b>173</b>	<b>-24.4%</b>
<b>Underlying net profit <sup>(1)</sup></b>	<b>232</b>	<b>261</b>	
<b>Attributable to equity holders</b>	<b>188</b>	<b>208</b>	<b>+10.5%</b>

\* Of which impact from CVAE reclassification: €(31) million

(1) Underlying profit corresponds to profit from continuing operations adjusted for the impact of other operating income and expenses, non-recurring financial items and non-recurring income tax expense and benefits (see appendices pages 41 & 42).

# CHANGE IN WORKING CAPITAL REQUIREMENT

in € millions



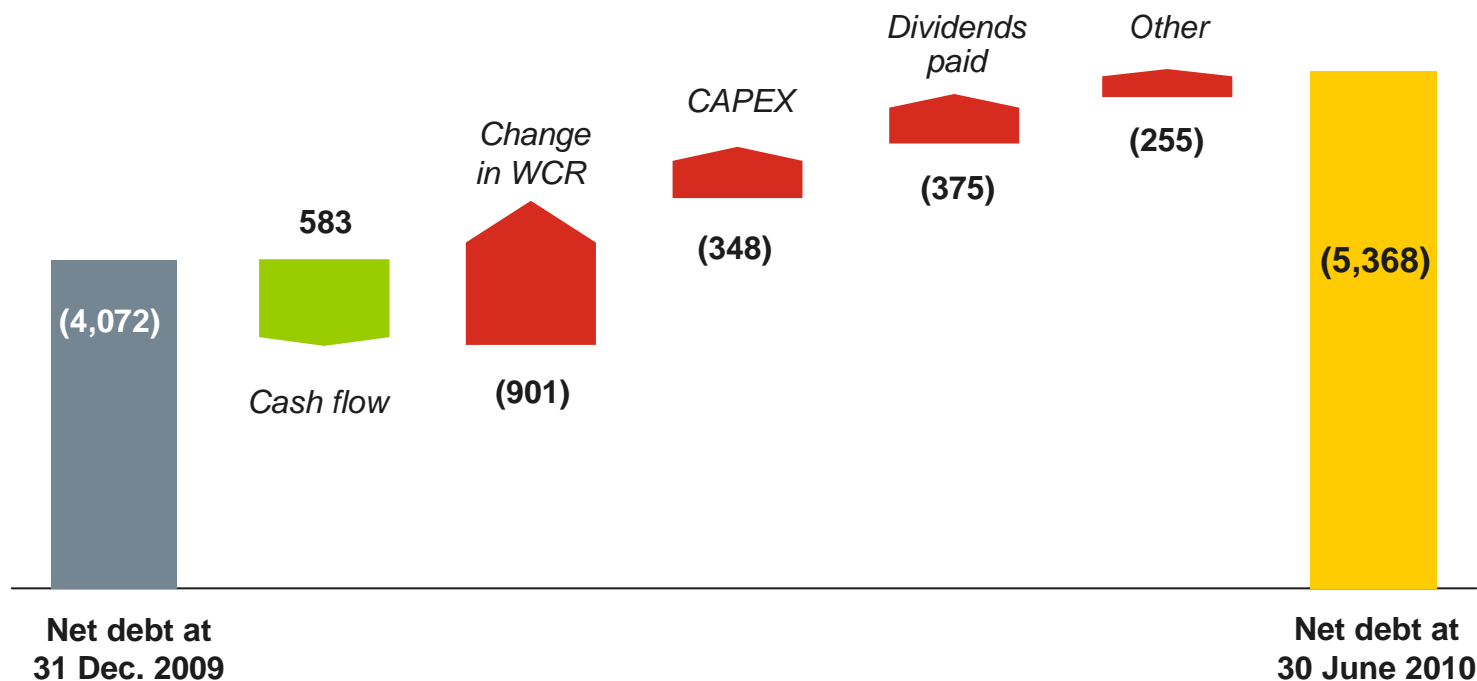
- ❖ Less cash used by operations in France
- ❖ Negative impact of the later start to the summer sales season
- ❖ Less reduction in inventory in International operations (electronics in Brazil)

- ❖ One-off impact of property development operations
- ❖ Payment of taxes and related expense on late-2009 disposals



# CHANGE IN NET DEBT OVER THE PAST SIX MONTHS

in € millions



## A STRONGER BALANCE SHEET

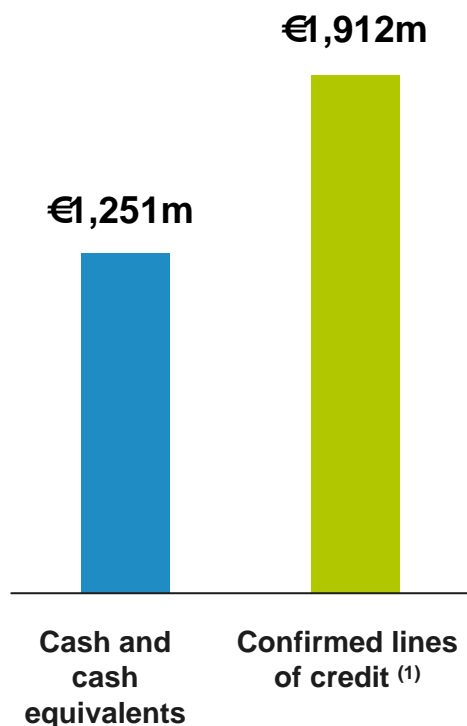
<i>in € millions</i>	30 June 2009	31 Dec. 2009	30 June 2010
Equity	7,146	7,919	8,326
Net debt	6,003	4,072	5,368
<i>Of which minority shareholder puts</i>	622	80	64
Net debt/equity	84%	51%	65%
Net debt/EBITDA*	3.2x	2.2x	2.8x

- ❖ **Sharp increase in equity**, reflecting currency gains
- ❖ €635 million **reduction in net debt** compared with 30 June 2009
- ❖ **Improved debt ratios** at 30 June 2010

\* Calculated on a last 12-months basis

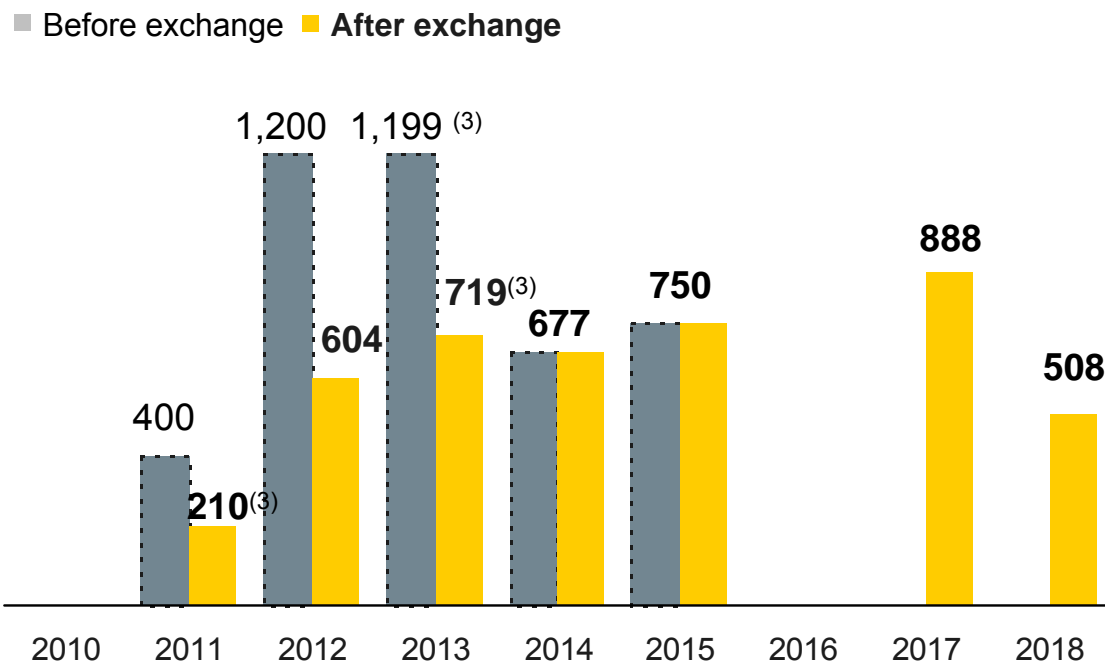
# TANGIBLE IMPROVEMENT IN THE DEBT PROFILE

At 30 June 2010



Bond Maturities<sup>(2)</sup> (€m)

Before and after the February and May 2010 exchanges



(1) Undrawn confirmed and available lines of credit of Casino Guichard Perrachon and Monoprix (at 50%)

(2) Maturities of Casino Guichard Perrachon bond issues

(3) Not including private placement notes of €255m due in 2011 and €300m in 2013

# SUSTAINED GAINS IN THE MARKET VALUE OF LISTED SUBSIDIARIES

<i>Listed companies</i>	Share price at 27 July 2010	Market value (100%, €m)	%-owned	<b>Casino's share (€m)</b>	Change since 1 Jan. 2010 (€m)	Net debt* at 30 June 2010 (€m)	<b>Contribution to Group's EV (€m)</b>
Mercialys	€25.3	2,330	51.4%	<b>1,197</b>	44	8	1,205
GPA (Brazil)	BRL 63.9	7,141	33.7%	<b>2,407**</b>	158	303	2,711
Exitó (Colombia)	COP 20,520	2,836	54.8%	<b>1,554</b>	325	43	1,597
Big C (Thailand)	THB 55.8	1,065	63.2%	<b>672</b>	222	(54)	618
<b>TOTAL</b>				<b>5,831</b>	<b>750</b>		<b>6,132</b>

- ❖ Significant value created for Casino: **€7 more per share** (since 1 January 2010)

\* 100% basis, except for GPA (33.7%)

\*\* Based on preferred non-voting share price

Second-Quarter  
Performance

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Results

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***Outlook  
& Conclusion***

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Appendices

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# FRANCE: FOCUS ON DRIVING FASTER SALES GROWTH

## In the first half

- ❖ **Return to sales growth**
  - ▶ Favourable business mix (convenience formats, Cdiscount)
  - ▶ Upturn in Leader Price sales in the second quarter
- ❖ **Enhanced price competitiveness** at Géant Casino and Leader Price
  - ▶ Purchasing gains from pooling private-label and value-line procurement ...
  - ▶ ...have enabled significant price reductions at Géant Casino and Leader Price

## In the second half

- ❖ Objective: **stabilise Géant Casino market share**
- ❖ Continue to deploy the **Leader Price sales revitalisation plan**
- ❖ **Step up expansion** in convenience and discount formats
  - ▶ Target of 100 Franprix openings reaffirmed
  - ▶ Around 70 LP openings scheduled
  - ▶ Sustained expansion at Casino SM, Monoprix and the franchised Superette network

# ONGOING PROJECTS TO TRANSFORM GÉANT CASINO

- ❖ Differentiating with **private label products**
  - ▶ Maintain the pace of innovation (Espresso capsules, health foods, organic lines)
  - ▶ Introduction of a line of private-label financial products; in the future, develop Banque Casino's business in partnership with the Crédit Mutuel Group
  
- ❖ Developing **multi-channel non-food retailing**
  - ▶ Step up development of promising Home, Apparel and Leisure families
  - ▶ Strengthen Géant Casino & Cdiscount synergies (develop hypermarket pick-up service, joint promotional campaigns)
  
- ❖ Ongoing deployment of the **retail space reduction** plan
  
- ❖ **Operational excellence**
  - ▶ Reduce inventory
  - ▶ Continue to streamline organisations
  - ▶ Segment the store base beginning in the second half

# LEADER PRICE: STRENGTHEN THE SALES REVITALISATION INITIATIVES

## ❖ Deploy the **new store concept**

- ▶ 31 stores renovated so far
- ▶ Objective: entire network renovated by end-2012



## ❖ **Broaden the range of Leader Price** brand products

- ▶ 90 “innovative” products introduced in the second half (yogurts without thickening agents, preservative-free jam, etc.)



## ❖ Introduce a **selection of national brands**

- ▶ Around 100 national-brand products in 260 integrated stores in late July 2010
- ▶ Range broadened to 250 national-brand products and rolled out across the network (600 stores) beginning in mid-October 2010



## INTERNATIONAL: DRIVE FASTER GROWTH

- ❖ Leadership positions in **countries with high growth potential**
- ❖ **Enhancing** the banners' **shopper appeal** by **leveraging** the Casino model's **strengths**
  - ▶ Private-labels
  - ▶ Loyalty / dunnhumby
  - ▶ Financial services
  - ▶ E-commerce
  - ▶ Retail property
- ❖ **Ambitious expansion strategy in 2010 and beyond**
  - ▶ Brazil: 100 openings in 2010, of which 8 Extra hypermarkets, 14 Extra & Pão de Açúcar supermarkets, 60 Extra Facil and 18 Assai stores
  - ▶ Colombia: 3-4 hypermarket openings in 2010, acceleration of the conversion programme
  - ▶ Thailand and Vietnam: 5 hypermarket openings per year in the next three years
- ❖ Growth profile strengthened in **Brazil by acquiring the #1 position in non-food retailing**

# PARTNERSHIP AGREEMENT FINALISED BETWEEN GPA AND CASAS BAHIA

## ❖ **A major strategic milestone:**

- ▶ Strengthening GPA's leadership in Brazil
- ▶ Sales incl. VAT c.R\$45bn<sup>(1)</sup> (€20bn), twice as much as in 2008

## ❖ **GPA: a leading food retailer...**

- ▶ 14.8%<sup>(2)</sup> market share
- ▶ Multi-format/multi-banner portfolio aligned with every segment of Brazilian society
- ▶ Strong positions in São Paulo and Rio de Janeiro

## ❖ ... and the **undisputed leader in consumer electronics/home appliances** retailing

- ▶ Market share > 23%<sup>(3)</sup>
- ▶ Fast growing segment (15%/year)
- ▶ Major synergies expected
- ▶ Brazil's second largest e-commerce retailer

## ❖ **Partnership expected to be implemented by November**



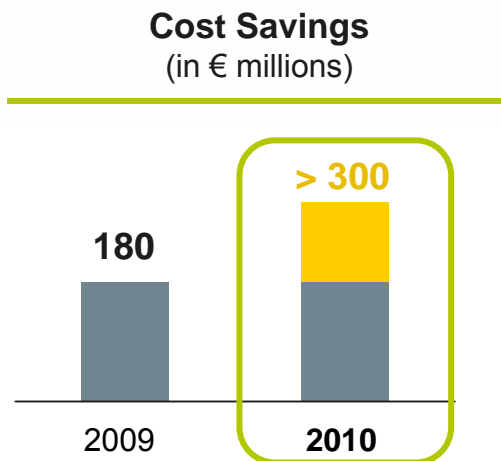
<sup>(1)</sup> Pro forma 2010 sales (i.e. including Ponto Frio and Casas Bahia on a full-year basis)

<sup>(2)</sup> Source: ABRAS (Brazilian Supermarket Association)

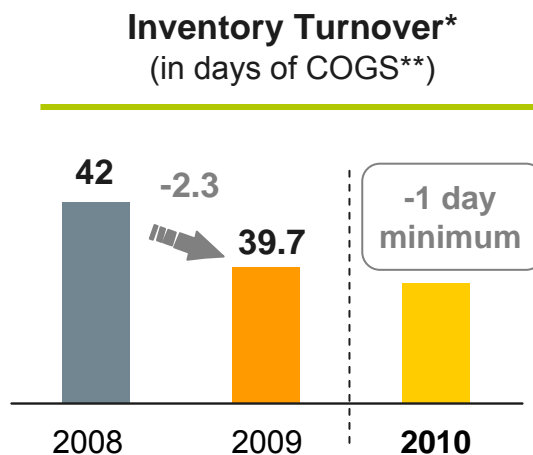
<sup>(3)</sup> Source: Valor Economico (2008) Ranking

# OPERATIONAL EXCELLENCE OBJECTIVES REAFFIRMED

- ❖ **More than €300 million in cost savings** over 2009-2010



- ❖ **Inventories reduced by more than 3 days** over 2009-2010



\* Excluding Ponto Frio and at constant exchange rates

\*\* Cost of goods sold

## CONCLUSION

- ❖ First-half results confirm the **effective positioning** of the Group's asset portfolio
  
- ❖ **Casino confirms the objectives** set at the beginning of 2010:
  - ▶ In **France**, Casino intends to **strengthen market share** by improving the banners' price competitiveness and stepping up expansion in the convenience and discount formats
  
  - ▶ **Internationally**, the quality of the Group's assets in high-potential countries is expected to drive **strong** and **profitable business growth** in 2010 and beyond
  
- ❖ The Groups reaffirms its objective of a **net debt/EBITDA ratio of less than 2.2x** at the end of 2010, notably by pursuing the €1 billion asset disposal plan



## Second-Quarter Performance

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## Results

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## Outlook & Conclusion

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# Appendices

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## CHANGES IN SCOPE OF CONSOLIDATION

- ❖ Consolidation of Ponto Frio by GPA since 1 July 2009
- ❖ Deconsolidation of Venezuela as of 1 January 2010

# SIMPLIFIED CONSOLIDATED BALANCE SHEET

<i>In € million</i>	<b>30 June 2009</b>	<b>31 Dec. 2009</b>	<b>30 June 2010</b>
Goodwill	6,399	6,447	<b>6,733</b>
Intangibles and property, plant & equipment	7,744	7,653	<b>8,077</b>
Investments in associates	115	177	<b>198</b>
Non-current financial assets	442	415	<b>499</b>
Non-current derivative instruments*	152	176	<b>231</b>
Other non-current assets	130	113	<b>113</b>
Inventories	2,627	2,575	<b>2,717</b>
Trade and other receivables	2,803	2,777	<b>2,969</b>
Current derivative instruments*	52	116	<b>53</b>
Cash and cash equivalents*	1,080	2,716	<b>1,693</b>
Assets held for sale	97	26	<b>150</b>
<b>TOTAL ASSETS</b>	<b>21,643</b>	<b>23,189</b>	<b>23,432</b>
Equity	7,146	7,919	<b>8,326</b>
Long-term provisions	385	234	<b>250</b>
Non-current financial liabilities*	5,053	5,710	<b>6,106</b>
Other non-current liabilities	449	548	<b>621</b>
Short-term provisions	242	224	<b>234</b>
Trade payables	3,530	4,327	<b>3,852</b>
Other current liabilities	2,603	2,843	<b>2,795</b>
Current financial liabilities*	2,235	1,369	<b>1,239</b>
Liabilities held for sale	0	17	<b>10</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>21,643</b>	<b>23,189</b>	<b>23,432</b>

\* Components of net debt

# CASH FLOW STATEMENT

<i>In € million</i>	First-half 2009	First-half 2010
<b>Net debt at beginning of period</b>	<b>(4,851)</b>	<b>(4,072)</b>
<b>Cash flow</b>	<b>570</b>	<b>583</b>
Change in working capital requirement	(916)	(901)
Other*	167	122
<b>Net cash flow from operating activities, after tax</b>	<b>(179)</b>	<b>(196)</b>
Capital expenditure	(457)	(348)
Acquisitions	(10)	(43)
Proceeds from disposals	72	24
Change in scope of consolidation	(54)	(44)
Net increase in loans and advances	(3)	(3)
Proceeds from issue of share capital	15	(135)
(Purchases) sales of treasury shares, net	1	(3)
Dividends paid	(323)	(361)
Dividends paid to holders of TSSDI	(16)	(14)
Interest paid, net	(193)	(223)
Change in non-cash debt	27	86
Translation adjustment	(33)	(39)
<b>Net debt at 31 December</b>	<b>(6,003)</b>	<b>(5,368)</b>
<i>Of which net debt of discontinued operations</i>	<i>0</i>	<i>0</i>
<b>Net debt of continuing operations at 31 December</b>	<b>(6,003)</b>	<b>(5,368)</b>

\* Neutralisation of finance costs and of income tax expense, replaced by income tax paid

## CONSOLIDATED NET PROFIT

<i>In € million</i>	H1 2009	H1 2010
<b>Net profit from continuing operations</b>	258	222
<b>Attributable to equity holders</b>	<b>229</b>	<b>173</b>
Attributable to minority interests	29	48
<b>Net profit from discontinued operations</b>	3	(7)
<b>Attributable to equity holders</b>	<b>0</b>	<b>(7)</b>
Attributable to minority interests	3	0
<b>Consolidated net profit</b>	261	214
<b>Attributable to equity holders</b>	<b>230</b>	<b>166</b>
Attributable to minority interests	31	48

## DEFINITION OF UNDERLYING PROFIT

- ❖ Underlying profit corresponds to net profit from continuing operations adjusted for the impact of other operating income and expense (as defined in the “Significant Accounting Policies” section of the notes to the annual consolidated financial statements), non-recurring financial items and non-recurring income tax expense/benefits.
- ❖ Non-recurring financial items include fair value adjustments to certain financial instruments whose market value may be highly volatile. For example, fair value adjustments to financial instruments that do not qualify for hedge accounting and embedded derivatives based on the Casino share price are excluded from underlying profit.
- ❖ Non-recurring income tax expense/benefits correspond to tax effects related directly to the above adjustments and to direct non-recurring tax effects. In other words, the tax on underlying profit before tax is calculated at the standard average tax rate paid by the Group.
- ❖ Underlying profit is a measure of the Group’s recurring profitability.

# RECONCILIATION OF REPORTED PROFIT TO UNDERLYING PROFIT

<i>In € million</i>	H1 2009	Adjustments	H1 2009 underlying	H1 2010	Adjustments	H1 2010 underlying
Trading profit	483	0	483	541	0	541
Other operating income and expense, net	11	(11)	0	(56)	56	0
<b>Operating profit</b>	<b>494</b>	<b>(11)</b>	<b>483</b>	<b>485</b>	<b>56</b>	<b>541</b>
Finance costs, net <sup>(1)</sup>	(165)	3	(163)	(154)	0	(154)
Other financial income and expense, net <sup>(2)</sup>	(3)	9	6	(15)	11	(4)
Income tax expense <sup>(3)</sup>	(71)	(26)	(98)	(105)	(28)	(133)
Share of profit of associates	3	0	3	10	0	10
<b>Profit from continuing operations</b>	<b>258</b>	<b>(26)</b>	<b>232</b>	<b>222</b>	<b>39</b>	<b>261</b>
Attributable to minority interests <sup>(4)</sup>	29	16	45	48	5	54
<b>Attributable to equity holders</b>	<b>229</b>	<b>(42)</b>	<b>188</b>	<b>173</b>	<b>34</b>	<b>208</b>

(1) Finance costs, net are stated before changes in the fair value of the embedded derivative corresponding to the indexation clause on the bonds indexed to the Casino share price (an expense of €3 million in 2009 and €0 million in 2010).

(2) Other financial income and expense, net is stated before changes in the fair value of interest rate derivatives not qualifying for hedge accounting (representing an expense of €9 million in 2009 and of €0 million in 2010) and the impact of discounting deferred tax liabilities in Brazil (representing an expense of €11 million 2010).

(3) Income tax expense is stated before the tax effect of the above adjustments and non-recurring income tax expense/benefits (recognition of tax loss carryforwards, etc.). The tax on underlying profit before tax is calculated at the standard average tax rate paid by the Group.

(4) Minority interests are stated before the above adjustments and, in 2009, before adjustment of profit for the period from 29 April 2008 to 31 December 2008 initially allocated to minority interests, in an amount of €17 million, and subsequently re-allocated to equity holders of the parent.



## TRADING PROFIT: FRANCE

<i>In € million</i>	<b>H1 2009</b>	<b>H1 2010</b>	<b>Change (reported)</b>	<b>Change (organic)</b>
Net sales	8,530	<b>8,596</b>	+0.8%	+1.0%
EBITDA	549	<b>554</b>	+0.9%	-3.8%
<i>EBITDA margin</i>	6.4%	<b>6.4%</b>	+1 bp	-30 bp
Trading profit	338	<b>347</b>	+2.4%	-5.5%
<i>Trading margin</i>	4.0%	<b>4.0%</b>	+7 bp	-26 bp

## TRADING PROFIT: INTERNATIONAL

<i>In € million</i>	<b>H1 2009</b>	<b>H1 2010</b>	<b>Change (reported)</b>	<b>Change (organic)</b>
Net sales	4,158	<b>4,993</b>	+20.1%	+9.8%
EBITDA	253	<b>314</b>	+24.1%	+10.0%
<i>EBITDA margin</i>	6.1%	<b>6.3%</b>	+20 bp	+1 bp
Trading profit	145	<b>194</b>	+34.5%	+18.6%
<i>Trading margin</i>	3.5%	<b>3.9%</b>	+42 bp	+30 bp

## NET SALES BY SEGMENT: FRANCE

<i>In € million</i>	Q2 2009	Q2 2010	% change	Organic change excl. petrol	H1 2009	H1 2010	% change	Organic change excl. petrol
FP - LP	1,006	1,038	+3.2%	+3.2%	2,018	2,015	-0.1%	-0.1%
Monoprix	451	470	+4.1%	+4.1%	905	940	+3.8%	+3.7%
Casino France	2,864	2,863	0%	-1.6%	5,607	5,641	+0.6%	-1.1%
<i>Géant Casino</i>	1,330	1,302	-2.1%	-5.3%	2,588	2,549	-1.5%	-4.6%
<i>Casino SM</i>	835	862	+3.2%	+0.5%	1,605	1,660	+3.4%	+0.9%
<i>Superettes</i>	377	370	-1.7%	-1.7%	731	721	-1.4%	-1.4%
<i>Other businesses</i>	323	329	+1.9%	+7.2%	683	712	+4.2%	+6.8%
<b>FRANCE</b>	<b>4,321</b>	<b>4,371</b>	<b>+1.1%</b>	<b>+0.2%</b>	<b>8,530</b>	<b>8,596</b>	<b>+0.8%</b>	<b>-0.3%</b>

# SAME-STORE SALES

FRANCE	Q2 2010		H1 2010	
	Including petrol	Excluding petrol	Including petrol	Excluding petrol
Franprix	+2.0%	+2.0%	+1.3%	+1.3%
Leader Price	-1.4%	-1.4%	-6.1%	-6.1%
Géant Casino	-3.4%	-6.9%	-2.5%	-5.8%
Casino supermarkets	+2.0%	-1.0%	+1.8%	-1.0%
Monoprix	+2.0%	+1.9%	+2.2%	+2.1%

## NET SALES BY SEGMENT : INTERNATIONAL

<i>In € million</i>	Q2 2009	Q2 2010	Change reported	Change in scope	Currency impact	Change (organic)
South America	1,468	1,878	+28.0%	-3.9%	+20.9%	+10.9%
Asia	443	521	+17.8%	-	+12.3%	+5.4%
Other segments	199	210	<i>n.a.</i>	-	-	<i>n.a.</i>
<b>INTERNATIONAL</b>	<b>2,110</b>	<b>2,609</b>	<b>+23.6%</b>	<b>-2.6%</b>	<b>+17.2%</b>	<b>+9,0%</b>

<i>In € million</i>	H1 2009	H1 2010	Change reported	Change in scope	Currency impact	Change (organic)
South America	2,891	3,609	+24.8%	-5.4%	+18.1%	+12.2%
Asia	865	970	+12.1%	-	+5.8%	+6.4%
Other segments	402	414	<i>n.a.</i>	-	-	<i>n.a.</i>
<b>INTERNATIONAL</b>	<b>4,158</b>	<b>4,993</b>	<b>+20.1%</b>	<b>-3.5%</b>	<b>+13.8%</b>	<b>+9.8%</b>

# SAME-STORE SALES

INTERNATIONAL	Q2 2010		H1 2010	
	Including petrol	Excluding petrol	Including petrol	Excluding petrol
South America	+9.1%	+9.4%	+9.8%	+10.0%
Asia	+4.6%	+4.6%	+5.0%	+5.0%

# TRADING PROFIT

<i>In € million</i>	H1 2009	H1 2010	H1 2010 CVAE Adjusted*	Change (Organic)
Casino France	148	163	142	-2.7%
Franprix-Leader Price	132	116	111	-15.3%
Monoprix	59	68	64	+8.9%
<b>FRANCE</b>	<b>338</b>	<b>347</b>	<b>317</b>	<b>-5.5%</b>
South America	94	132	132	+20.1%
Asia	43	55	55	+22.1%
Other regions	8	8	7	n/a
<b>INTERNATIONAL</b>	<b>145</b>	<b>194</b>	<b>193</b>	<b>+18.6%</b>
<b>GROUP</b>	<b>483</b>	<b>541</b>	<b>511</b>	<b>+1.5%</b>

\* Before reclassification of the CVAE under income tax



## OTHER OPERATING INCOME AND EXPENSE

<i>In € million</i>	<b>H1 2010</b>
<b>Capital gains on asset disposals</b>	<b>15</b>
<b>Other operating income and expense</b>	<b>(71)</b>
Asset impairments (net of reversals)	(1)
Provisions for restructuring	(36)
Provisions for litigation and contingencies	(25)
Other	(9)
<b>TOTAL</b>	<b>(56)</b>

## FINANCE COSTS, NET

<i>In € million</i>	<b>H1 2009</b>	<b>H1 2010</b>
Income from cash and cash equivalents	15	16
Interest expense on borrowings after hedging*	(173)	(168)
o/w France	(115)	(114)
o/w International	(58)	(53)
Fair value adjustments to indexed bonds**	(3)	0
Interest expense on finance lease liabilities	(4)	(3)
<b>TOTAL</b>	<b>(165)</b>	<b>(154)</b>

\* Net of foreign exchange gains and losses

\*\* Fair value adjustments to the embedded derivative corresponding to the indexation clause on the bonds indexed to the Casino share price (an expense of €3 million in 2009 and €0 million in 2010) are excluded from the calculation of underlying profit

## OTHER FINANCIAL INCOME AND EXPENSE

<i>In € million</i>	H1 2009	H1 2010
Change in fair value of derivative instruments excl. hedging instruments*	(5)	(1)
Exchange gains and losses excl. hedging instruments	4	(1)
Discounting adjustments	(6)	(3)
Other	5	(10)
<b>TOTAL</b>	<b>(3)</b>	<b>(15)</b>

\* Fair value adjustments to interest rate derivatives that do not qualify for hedge accounting (negative adjustment of €9 million in 2009 and €0 million in 2010) are excluded from the calculation of underlying profit

## AVERAGE EXCHANGE RATES

<i>In € million</i>	Q1 2009	Q1 <b>2010</b>	Var. %	H1 <b>2009</b>	H1 <b>2010</b>	Var. %
Argentina (ARS / EUR)	0.217	<b>0.188</b>	-13.3%	0.207	<b>0.195</b>	-5.8%
Uruguay (UYU / EUR)	0.033	<b>0.037</b>	12.7%	0.032	<b>0.038</b>	20.1%
Venezuela (VEF / EUR)	0.356	<b>n/a</b>	<i>n/a</i>	0.349	<b>n/a</b>	<i>n/a</i>
Thailand (THB / EUR)	0.022	<b>0.022</b>	1.0%	0.021	<b>0.023</b>	7.5%
Vietnam (VND / EUR) (x 1 000)	0.045	<b>0.040</b>	-12.4%	0.044	<b>0.041</b>	-7.5%
Colombia (COP / EUR) (x 1 000)	0.320	<b>0.370</b>	15.8%	0.325	<b>0.386</b>	+18.7%
Brazil (BRL / EUR)	0.332	<b>0.401</b>	20.9%	0.342	<b>0.419</b>	+22.4%

## MINORITY INTERESTS

<i>In € million</i>	<b>H1 2009</b>	<b>H1 2010</b>
Mercialys	18	<b>25</b>
FP/LP*	(12)	<b>1</b>
Big C	11	<b>13</b>
Exito	5	<b>10</b>
Other	6	<b>(1)</b>
<b>TOTAL</b>	<b>29</b>	<b>48</b>

\* In the first-half 2009, this amount is stated after the adjustment of profit for the period from 29 April to 31 December 2008 initially allocated to minority interests in the FP and LP holding companies for €17 million and subsequently re-allocated to equity holders of the parent. It is excluded from the calculation of underlying profit.

## SHARE OF PROFIT OF ASSOCIATES

<i>In € million</i>	H1 2009	H1 2010
FP/LP	3	4
Other	0	6
<b>TOTAL</b>	<b>3</b>	<b>10</b>

## PUTS INCLUDED IN NET DEBT

▼ In €m

<i>Company</i>	<i>% capital</i>	<b>Value at 31 Dec. 2009</b>	<b>Value at 30 June 2010</b>	<b>Exercise period</b>
Franprix/ Leader Price	Franprix Holding 95% → 100%	18 <sup>(1)</sup>	0	
	Leader Price Holding 75% → 100%			
	Majority-owned franchise stores	50	50	Various dates
Uruguay (Devoto)		12	14	At any time → 2021
<b>TOTAL</b>		<b>80</b>	<b>64</b>	

(1) The remaining €18 million comprises late interest paid into an escrow account in first-half 2010, pending final allocation.



# OFF-BALANCE SHEET PUTS

in €m

<i>Company</i>	<i>% capital</i>	<b>Value at 31 Dec. 2009</b>	<b>Value at 30 June 2010</b>	<b>Exercise period</b>
Monoprix <sup>(1)</sup>	50% → 100%	1,200	1,200	2012-2028
Franprix Leader Price	Minority-owned franchise stores	194	200	Various dates
Uruguay (Disco)		49	59	At any time → 2021
Sendas <sup>(2)</sup> (GPA)	57.4% → 100%	108	120	At any time
<b>TOTAL (off-B/S)</b>		<b>1,551</b>	<b>1,580</b>	

(1) The put option exercise price will be based on an independent valuation of Monoprix.

(2) Put option on GPA, shares taken into account on a 33.7% basis.

# CHANGES IN EQUITY

in €m



## NUMBER OF STORES

<i>France</i>	31 Dec. 2009	30 June 2010
Géant Casino	122	124
Casino Supermarkets	390	396
Franprix	789	832
Monoprix	463	479
Leader Price	559	562
Superettes	6,751	6,745
Other	290	301
<b>TOTAL FRANCE</b>	<b>9,364</b>	<b>9,439</b>
<i>International</i>		
Argentina	49	22
Uruguay	53	53
Venezuela	41	0
Brazil	1,080	1,102
Thailand	97	96
Vietnam	9	10
Indian Ocean	50	49
Colombia	260	261
<b>TOTAL INTERNATIONAL</b>	<b>1,639</b>	<b>1,593</b>