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Answers of the Board of directors to the written questions submitted by shareholders prior to the Annual General Meeting.

- Question asked by M. Marc CARRERE, shareholder (via email received on 3 May 2022) :

« My question relates to LEADER PRICE and more precisely LP, currently tested in the west of France ; do you intend to develop LP concept throughout France?

And generally, can LP be considered as having the same marketing position than Assaï in Brazil and BAO in Cameroun ? »

- Answer of the Board of directors :

« The new Leader Price concept launched in Evreux offers low and decreasing prices on products sold simultaneously individually, collectively in a carton or the entire pallet. Client's experience is enhanced through the use of a portable scanner or of a smartphone.

Should the test be positive, the concept would be extended to other stores.

This type of offer is, indeed, inspired by Assaï. However, the stores remain smaller (650 sqm for the Leader Price concept vs 4500 sqm for Assaï). »

- Question asked by M. Gilles VILLEMAGNE, shareholder (via email received on 2 May 2022) :

M. Gilles VILLEMAGNE asked 3 questions. Two of them are covered by business secrecy and confidentiality. It will be solely answered to the following question.

« Despite everyone's efforts during the health crisis, we cannot explain the absence of dividend for the shareholders. »

- Answer of the Board of directors :

« All decisions regarding Casino's dividend policy are taken each year by the Board of directors depending on Group's financial situation in compliance with its social interest and with the banks and bonds documentation.

Group's priority is to reduce its indebtedness in order to regain flexibility. »