

# Third Quarter 2023

Group net sales down -5.5% as reported and -5.3% on a same-store basis

- France Retail sales were down -5.6% on a same-store basis, reflecting:
  - The effect of price readjustment measures in Supermarkets/Hypermarkets taken in Q1. **The commercial turnaround in historic supermarkets is confirmed**, with customer traffic and volumes now positive<sup>1</sup> at +8% and +3% respectively in 4H, while hypermarkets are seeing a gradual improvement in customer traffic
  - **Growth of +0.4% in Parisian and convenience banners**, penalized by unfavorable weather conditions which impacted non-food sales. Food sales were up +1.3%
- At **Cdiscount**, the deliberate reduction in product sales continued, while services revenues (including Marketplace commissions) rose (+7%), leading to a sharp improvement in the mix. All in all, sales fell by -25%
- In Latin America<sup>2</sup>, GPA maintains dynamic growth (up +8.3% as reported and up +6.4% on a same-store basis)

#### Net financial debt:

• At 30 September 2023, Group net debt stood at €6.2bn, +€0.1bn higher compared to 30 June 2023

Net sales (in €m)	Q3 2023	Total growth	Organic growth <sup>3</sup>	Same-store growth <sup>3</sup>
France Retail	3,396	-6.5%	-6.5%	-5.6%
Cdiscount	278	-25.8%	-24.6%	-24.6%
Total France	3,674	-8.3%	-8.3%	-8.2%
Latam (GPA) <sup>2</sup>	888	+8.3%	+8.3%	+6.4%
GROUP TOTAL	4,562	-5.5%	-5.5%	-5.3%
Cdiscount GMV⁴	668	-13.5%	n.a.	n.a.

## **Group Consolidated net sales**

In the third-quarter of 2023, changes in scope of consolidation had a negative impact of -0.8%, the currency effect stood at -0.1%, the calendar effect was +0.4% and the fuel effect came to +0.5%.

## **France**

Details of results for France are given in the press release published on October 26, 2023.

# Latin America (GPA)<sup>2</sup>

**GPA** reported **same-store sales growth of +5.7%**<sup>5</sup> for the quarter:

- Convenience formats recorded same-store sales growth of +7.7%, a sequential improvement on Q2 2023 (+5.8%)
- Extra Mercado supermarkets<sup>6</sup> recorded same-store sales growth of +2.5%, in line with previous quarters and buoyed by accelerating growth in volumes:
  - At the beginning of August, GPA completed the conversion of Compre Bem supermarkets to Extra Mercado and is already seeing a return to profitability in the stores converted during the quarter. This conversion did not generate any major capital expenditure, thanks in particular to the cooperation of main suppliers

<sup>&</sup>lt;sup>1</sup> Data for the past 4 weeks

<sup>&</sup>lt;sup>2</sup> Assaí and Grupo Éxito net sales are presented in discontinued operations for 2022 and 2023

<sup>&</sup>lt;sup>3</sup> Excluding fuel and calendar effects

<sup>&</sup>lt;sup>4</sup> Data published by the subsidiary

<sup>&</sup>lt;sup>5</sup> Data published by GPA – same-store changes in gross sales excluding gas stations. The difference with Casino view (net) is due to the mix effect of categories with different VAT rates

 $<sup>^{\</sup>rm 6}$  Conversion of the remaining 22 Compre Bem stores to Extra Mercado in Q3 2023



• **Pão de Açúcar** sales increased by **+7.2% on a same-store basis,** in line with the pace of growth observed since the beginning of the year. This performance was underpinned by volume growth in a deflationary quarter, resulting in particular from the pursuit of a strategy of refocusing on fresh products.

GPA published its Q3 2023 sales figures on 30 October 2023

# **APPENDICES – OTHER INFORMATION**

#### Main changes in scope

- Disposal of Sarenza on 1 October 2022 (Monoprix)
- Disposal of CChezVous on 31 December 2022 (Cdiscount)
- Disposal of Assaí (loss of control on 17 March 2023)
- Disposal of Sudeco on 31 March 2023
- Sale of stores to ITM on 30 September 2023

## **Discontinued operations**

• <u>**Grupo Éxito:**</u> Following SEC approval of the 20-F on 25 July 2023, the Group has also decided to begin the process of selling Grupo Éxito. As the sale of Grupo Éxito is considered highly probable, in accordance with IFRS 5 – Non-current Assets Held for Sale and Discontinued Operations, Grupo Éxito's net sales are presented in discontinued operations for 2022 and 2023.

#### **Exchange rate**

AVERAGE EXCHANGE RATES	Q3 2022	Q3 2023	Currency effect
Brazil (EUR/BRL)	5.2834	5.3109	-0.5%



# ADDITIONAL FINANCIAL INFORMATION RELATING TO THE DOCUMENTATION OF FINANCINGS RAISED IN 2019

See press release dated 21 November 2019

#### Financial information for the third quarter ended 30 September 2023:

In €m	<b>France<sup>1</sup></b> (France Retail + E-commerce)	Latam (GPA)	Total
Net sales <sup>2</sup>	3,674	888	4,562
EBITDA <sup>2</sup>	136	53	189
(-) impact of leases <sup>3</sup>	(148)	(42)	(190)
Adjusted consolidated EBITDA including leases <sup>2</sup>	(12)	11	(1)

#### Net financial debt

At 30 September 2023, Group net debt stood at €6.2bn, of which €5.6bn in France and €0.6bn in Brazil. The +€0.1bn change compared with 30 June 2023 is mainly due to cash flows net of interest expense, partly offset by disposals during the period.

At 30 September 2023, the Group's liquidity in France stood at €1.3 bn, including €945m in available cash (vs. respectively €1.1bn and €917m at 30 June 2023).

#### Financial information for the 12-month period ended 30 September 2023:

In €m	<b>France<sup>1</sup></b> (France Retail + E-commerce)	Latam (GPA)	Total
Net sales <sup>2</sup>	14,954	3,491	18,445
EBITDA <sup>2</sup>	694	175	869
(-) impact of leases <sup>3</sup>	(595)	(141)	(735)
(i) Adjusted consolidated EBITDA including leases <sup>2 4</sup>	100	34	134
(ii) Gross debt <sup>2 5</sup>	(6,913)	(1,109)	(8,022)
(iii) Cash and cash equivalents <sup>26</sup>	1,276	570	1,846

<sup>&</sup>lt;sup>1</sup> Scope as defined in the November 2019 financing documentation, including certain GPA holding companies (notably Ségisor and Wilkes)

<sup>&</sup>lt;sup>2</sup> Continuing operations: unaudited figures, scope as defined in the November 2019 refinancing documentation; Net sales and EBITDA of Assaí and Grupo Éxito are presented in discontinued operations for 2022 and 2023

<sup>&</sup>lt;sup>3</sup> Interest paid on lease liabilities and repayment of lease liabilities as defined in the documentation

<sup>&</sup>lt;sup>4</sup> EBITDA after lease payments (i.e., repayments of principal and interest on lease liabilities)

<sup>&</sup>lt;sup>5</sup> Loans and other borrowings in the reported financial statements

<sup>&</sup>lt;sup>6</sup> Data at 30 September 2023



#### Additional information regarding covenants and segregated accounts:

Covenants tested on 30 September 2023 pursuant to the Revolving Credit Facility dated 18 November 2019, as amended in July 2021

Type of covenant (France and E-commerce) <sup>1</sup>	As at 30 September 2023
Secured gross debt/EBITDA after lease payments <3.50x	39.81x
EBITDA after lease payments/Net finance costs >2.50x	0.28x

The secured gross debt/EBITDA after lease payments covenant stood at 39.81x, with EBITDA after lease payments of €101m and secured debt of €4,020m including the drawdown of the entire Cobalt RCF (€2.1bn) during the conciliation period.

As part of the accelerated safeguard proceeding, on 5 October 2023, the RCF lenders waived their right to claim any accelerated payment on the basis of any event of default under the financial covenants as of 30 September 2023.

At 30 September 2023, the segregated account for the Quatrim notes had a balance of €20m.

Financial rating: Fitch Ratings: RD - Restricted Default (29 August 2023).

<sup>&</sup>lt;sup>1</sup> Scope as defined in the November 2019 financing documentation, including certain GPA holding companies (notably Ségisor and Wilkes)



# **Store network**

Géant Casino/Hyper Frais HM       77       77       78       78       78       67         ofw French Tranchase International affiliates       9       9       10       10       9         Casino Supermarkets       461       474       476       478       441         ofw franchess (DFrance       63       63       62       60       60         international affiliates/LG France       23       24       25       255       265       271       285         Monoprik (Monopr, Naturalia, etc.)       849       858       852       855       466       63       65         ofw fanchess/LG France       1,069       1,098       1,123       1,155       1,159         ofw fanchises/LG France       747       775       795       543       644         ofw fanchises/LG France       6,060       6,313       6,434       6,449       6,429         ofw fanchises/LG France       6,060       6,313       6,434       6,444       6,429         ofw fanchises/LG france       6,060       6,313       6,434       6,444       1,309         ofw fanchises/LG france       6,06	FRANCE	30 Sept. 2022	31 Dec. 2022	31 March 2023	30 June 2023	30 Sept. 2023
International affiliates       9       10       10       9         Casino Supermarkets       461       474       476       478       441         Op/ tranchiseg/LG France       23       24       25       255       277       33         Monopris (Monopri, Naturalia etc.)       849       855       8552       8555       8672         O/w flanchiseg/LG France       63       65       66       63       65         Frangrix       1,069       1,098       1,123       1,155       67       7775       755       8.81       8.81         O/w franchises/LG France       6,060       6,313       6,434       6,434       8.88       8.82         O/w franchises/LG France       6,060       6,313       6,434       6,434       8.88       8.83         O/w franchises/LG France       6,060       6,313       6,434       6,434       8.88       8.88         O/w franchises/LG France       6,060       6,313       6,434       6,434       6,434       6,434         O/w france       6,060       6,313       6,434       6,434       6,434       6,434	Géant Casino/Hyper Frais HM	77	77	78	78	67
Casino Supermarkets       461       476       478       441         o/w franchise/LG France       63       63       62       60       60         International affiliates       23       24       26       29       33         Monoprix (Monor), Naturalia, etc.)       849       858       8552       255       271       285         Naturalia integrated stores France       183       181       177       175       170         Naturalia integrated stores France       133       181       177       175       831       840         Franprix       1,069       1,098       1,123       1,155       1,159         o/w franchises/LG France       747       775       795       883       881         Other bonners       6,060       6,313       6,434       6,448       6,322         o/w viai       1,786       1,778       2,002       2,007       1,883         o/w spar       1913       1,614       1,442       1,478       1,444       1,483         o/w ola       1,786       1,779       9,100       100       100       100       1	o/w French franchises	3	3	3	3	3
of witnactionsey/LG France       63       63       62       69       33         Monoprix (Monor), Naturalia (etc.)       849       858       852       855       862         of witnactionsey/LG France       83       65       666       63       665         Franprix       1,069       1,098       1,123       1,155       1,159         of witnactionsey/LG France       777       775       795       8.81       881         of witnactionsey/LG France       477       775       795       8.81       840         of witnactionsey/LG France       6,060       6,313       6,643       6,648       6,392         of witnactionsey/LG france       9,109       1,043       1,044       1,043       1,044       1,043       1,044       1,043       1,044       1,043       1,044       1,043       1,044       1,045       1,040       1,044       1,045       1,044       1,045       1,044       1,045       1,044       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045       1,045	International affiliates	9	9	10	10	9
International affiliates       23       24       26       29       33         Monoprix (Monor), Naturalia, etc.)       849       858       852       251       2215       2215         Naturalia integriated stores France       183       181       1777       1755       1710         Naturalia integriated stores France       183       1813       1777       795       8131         o/w frankies/LG France       1069       1098       1,123       1,155       1,159         o/w frankies/LG france       1776       795       8131       1,813       2,027       7278         Convenience       6,060       6,313       6,434       6,448       6,3292         o/w vol       1,786       1,578       2,002       2,007       1,983         o/w solit companies       1,414       1,422       1,478       1,464       1,485         o/w affiliates       94       100       100       102       1030         o/w olit companies       1,414       1,422       1,478       1,464       1,485         o/w olit companies       1,414       1,422       1,414       1,425	Casino Supermarkets	461	474	476	478	441
Monoprix (Monog', Naturalia, etc.)       849       858       852       855       862         o/w affilates/LG France excl. Naturalia       233       255       265       271       228         Naturalia franchises/LG France       63       66       66       66       66         Franprix       1,069       1,098       1,125       7,157       883       880         Franprix borner       6,060       6,313       6,643       6,648       6,392         Of/w franchises/LG France       7,47       775       883       880         Of/w franchi d' b c/b(, etc.)       233       234       247       267       272         Convenience       6,060       6,313       6,643       6,648       6,392       0,97       9,931       9,917       1,048       1,043       1,045       1,043       1,044       1,422       1,478       1,445       1,485       0,90       100       100       100       100       100       100       100       100       100       100       100       100       100       100       100       100       100       100       100	o/w franchises/LG France	63	63	62	60	60
of w artiliaites/LG France       235       255       265       271       285         Naturalia integrate stores France       183       181       177       175       170         of w franchises/LG France       63       65       66       63       65         of w franchises/LG France       777       775       785       881       247       267       271         of w franchises/LG France       6,060       6,313       6,448       6,492       268       271         of w franchises/LG France       6,060       6,313       6,448       6,392       200       2,007       1,983         of w france       6,060       6,313       6,443       6,448       6,392         of w vial       1,786       1,474       1,422       1,478       1,464         of w vial       1,043       1,048       1,007       1,048       1,030         of w vial       1,414       1,422       1,478       1,464       1,485         of w of inc companies       1,414       1,422       1,478       1,444         Leader Price <sup>2</sup> 63       66       66       63<	International affiliates	23	24	26	29	33
Naturalia integrated stores France       183       181       177       175       170         Naturalia franchises/LG France       3       65       66       63       65         of manutials franchises/LG France       747       775       795       831       840         of manutials franchises/LG France       747       775       795       831       840         Other banners (Morché d'à côté, etc.)       233       234       247       267       278         Convenience       6,060       6,313       6,434       6,448       6,392       2,007       1,983         o/w Vait       1,043       1,048       1,047       1,048       1,030       9,007       1,983         o/w Spar       913       951       951       951       947         o/w ofwit Convenience outlets <sup>1</sup> 810       814       855       876       844         Leader Price <sup>4</sup> 63       66       66       63       40         Other businesses <sup>3</sup> 218       221       202       20       1717         Total France       8,797       9,107       9,231       9	Monoprix (Monop', Naturalia, etc.)	849	858	852	855	862
Naturalia franchises/LG France       63       665       666       633       655         Franpix       1,069       1,098       1,123       1,155       1,155         o/w franchises/LG France       747       7775       793       384       849         Ornornic bonner       836       864       876       888       881         Ofther bonners (Marché d'à côté, etc.)       233       244       247       7275         Convenience       6,060       6,313       6,434       6,448       6,392         o/w Vai       1,780       1,978       2,002       2,007       1,983         o/w solit companies       1,414       1,422       1,478       1,464         o/w olit companies       1,414       1,422       1,478       1,464         o/w olit convenience outlets'       810       814       856       876         Leader Price'       63       666       666       63       400         Other businesses'       20       202       200       179         IntERNA       29       31 Dec. 202       31 Duc. 202       30 June 202       30 puez 202	o/w affiliates/LG France excl. Naturalia	235	255	265	271	285
Franprix       1,069       1,028       1,123       1,155       1,159         o/w franchises/LG France       747       775       795       831       840         Orher banner       836       864       876       888       881         Other banners (Marché d'à côté, etc.)       233       234       247       267       778         Convenience       6,060       6,313       6,434       6,448       6,392       0////////////////////////////////////	-	183	181	177	175	170
o/w franchises/16 France       747       775       795       831       1840         Franprix banner       104ch 4 ° L obt, etc.)       233       234       247       267         Convenience       6,060       6,313       6,434       6,448       6,448       6,392         o/w Vival       1,786       1,978       2,002       2,007       1,983         o/w Spar       913       951       951       951       947         o/w Vival       1,043       1,048       1,047       1,048       1,030         o/w ofter convenience outlets <sup>1</sup> 810       814       856       876       844         Leader Price <sup>2</sup> 63       66       66       63       400         Other businesses <sup>3</sup> 218       221       2002       2000       179         Total France       8797       9,107       9,231       9,277       9,140°         INTERNATIONAL       30 Sept.2022       31 Dec.202       31 March 2023       30 June 2023       30 Sept.2023         INTERNATIONAL       30 Sept.2022       31 Dec.202       30       30       30       22	Naturalia franchises/LG France	63	65	66	63	65
Frank banner       836       864       276       888       881         Other banners (Marché d'à côté, etc.)       233       234       247       267       278         Convenience       6,060       6,313       6,434       6,448       6,392         o/w Vial       1,786       1,978       2,002       2,007       1,983         o/w petit Casino and similar       1,043       1,048       1,047       1,048       1,047         o/w olit companies       1,414       1,422       1,478       1,464       1,485         o/w olit companies       1,414       1,422       1,478       1,464       1,485         o/w olit companies       1,414       1,422       1,478       1,446       1,485         o/w other convenence outlets <sup>1</sup> 810       814       826       876       844         Leader Price <sup>2</sup> 63       66       66       63       40         Other businesses <sup>3</sup> 218       21       202       200       179         INTERNATIONAL       30 Sept. 2023       31 Dec. 2022       31 March 202       30 Sept. 2023         INPertad	Franprix	1,069	1,098	1,123	1,155	1,159
Other banners (Marché d'à côté, etc.)       233       2234       247       267         Convenience       6,060       6,313       6,434       6,448       6,392         O/w Vival       1,736       1,978       2,000       1,983         o/w Spar       913       951       951       951         o/w ovid companies       1,414       1,422       1,478       1,464         o/w ovid companies       1,414       1,422       1,478       1,464         o/w ovid companies       1,414       1,422       1,478       1,464         o/w ovid companies       1,414       1,422       1,478       1,464       1,485         o/w offiliates       94       100       100       100       100       100         o/w other convenience outlets <sup>1</sup> 810       814       825       876       844         Leader Price <sup>2</sup> 63       66       66       63       940         Other businesses <sup>3</sup> 218       221       200       179         Total France       8,797       9,107       9,231       9,277       9,140 <sup>11</sup> INTERNATIONA	o/w franchises/LG France	747	775	795	831	840
Convenience       6,060       6,313       6,434       6,448       6,392         o/w Vival       1,786       1,978       2,002       2,007       1,883         o/w Opetit Casino and similar       1,043       1,048       1,047       1,048       1,030         o/w old mopanies       1,414       1,422       1,478       1,448       1,048         o/w ofter convenience outlets <sup>1</sup> 810       814       856       876       8444         Leader Price <sup>2</sup> 63       666       666       63       404         Convenience outlets <sup>1</sup> 810       814       856       876       8444         Leader Price <sup>2</sup> 63       666       666       63       404         Convenience outlets <sup>1</sup> 810       814       856       876       844         Leader Price <sup>2</sup> 63       30       9077       9,107       9,107         I/TERNATIONAL       30 Sept.2022       31 Dec.2022       31 March 2023       30 Sept.2023       30 Sept.2023         ARGENTINA       29       33       34       36       36       36         Uibertad </td <td>Franprix banner</td> <td>836</td> <td>864</td> <td>876</td> <td>888</td> <td>881</td>	Franprix banner	836	864	876	888	881
o/w Vval       1,786       1,978       2,002       2,007       1,983         o/w Spar       913       951       951       951       951       947         o/w Pett Casino and similar       1,043       1,048       1,047       1,048       1,030         o/w ofter convenience outlets'       810       814       422       1,478       1,464       1,485         o/w ofter convenience outlets'       810       814       856       876       844         Leader Price'       63       66       66       63       400         Other businesses'       218       221       2022       2000       179         Total France       8,797       9,107       9,231       9,277       9,140 <sup>4</sup> INTERNATIONAL       30 Sept. 2022       31 March 2023       30 June 2023       30 Sept. 2023         ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       15       111         Mini Libertad and Petit Libertad mini- supermarkets       10       10       10       10       10       10 <td>Other banners (Marché d'à côté, etc.)</td> <td>233</td> <td>234</td> <td>247</td> <td>267</td> <td>278</td>	Other banners (Marché d'à côté, etc.)	233	234	247	267	278
o/w Spar       913       951       951       951       947         o/w Petit Casno and similar       1.043       1.048       1.047       1.048       1.030         o/w of icompanies       1.414       1.422       1.478       1.464       1.485         o/w off convenience outlets <sup>13</sup> 810       814       855       876       8444         Leader Price <sup>2</sup> 63       66       66       63       400         Other businesses <sup>3</sup> 2.18       221       202       200       179         Total France       8,797       9,107       9,231       9,277       9,140*         INTERNATIONAL       30 Sept.2022       31 Dec.2022       31 March 203       30 Lec.203       30 Lec.203         Ibertad hypermarkets       10       100       10       11       11         Mini Libertad netit Libertad mini- supermarkets       2       <	Convenience	6,060	6,313	6,434	6,448	6,392
o/w Spar       913       951       951       951       947         o/w Petit Casno and similar       1.043       1.048       1.047       1.048       1.030         o/w of icompanies       1.414       1.422       1.478       1.464       1.485         o/w off convenience outlets <sup>13</sup> 810       814       855       876       8444         Leader Price <sup>2</sup> 63       66       66       63       400         Other businesses <sup>3</sup> 2.18       221       202       200       179         Total France       8,797       9,107       9,231       9,277       9,140*         INTERNATIONAL       30 Sept.2022       31 Dec.2022       31 March 203       30 Lec.203       30 Lec.203         Ibertad hypermarkets       10       100       10       11       11         Mini Libertad netit Libertad mini- supermarkets       2       <	o/w Vival	-	-	-	-	-
o/w oil companies1,4141,4221,4781,4641,485o/w offlitates94100100102103o/w offlitates94100102103o/w offlitates63666666633400Other businesses³218221202200179Total France8,7979,1079,23330 June 20330 Sept. 2023INTERNATIONAL30 Sept. 202231 Dec. 202231 March 202330 June 20330 Sept. 2023ARGENTINA293334465656Libertad hypermarkets14141415110Ulibertad59100100100100supermarkets222222Di Ubertad9303030303232Devoto supermarkets2222222Devoto supermarkets303030303233211Pao ed Açicar supermarkets53321115155157160181Compre Bem?302926223001971771 <td>o/w Spar</td> <td></td> <td></td> <td></td> <td></td> <td>947</td>	o/w Spar					947
o/w affiliates       94       100       100       102       103         o/w other convenience outlets <sup>1</sup> 810       814       856       876       844         Leader Price <sup>2</sup> 63       66       66       63       400         Other businesses <sup>3</sup> 218       202       200       179         Total France       8,797       9,107       9,231       9,277       9,140*         INTERNATIONAL       30 Sept. 2022       31 Dec. 2022       31 March 2023       30 June 2023       30 Sept. 2023         ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       15       15         Di Libertad       5       9       100       10       10         VRUGUAY       22       2 <td>o/w Petit Casino and similar</td> <td>1,043</td> <td>1,048</td> <td>1,047</td> <td>1,048</td> <td>1,030</td>	o/w Petit Casino and similar	1,043	1,048	1,047	1,048	1,030
o/w other convenience outlets1810814856876844Leader Price26366666663400Other businesses32182212022000179Total France8,7979,1079,2319,2779,140°INTERNATIONAL30 Sept. 202231 Dec. 202231 March 202330 June 202330 Sept. 2023ARGENTINA2933334446666Libertad hypermarkets1414141511Di Libertad and Petit Libertad mini- supermarkets222222Di Sco supermarkets2222222222Di Sco supermarkets3436 <th< td=""><td>o/w oil companies</td><td>1,414</td><td>1,422</td><td>1,478</td><td>1,464</td><td>1,485</td></th<>	o/w oil companies	1,414	1,422	1,478	1,464	1,485
Leader Price26366666340Other businesse321822120222000179Total France8,7979,1079,2319,2779,140*INTERNATIONAL30 Sept.202231 Dec.202231 March 202330 June 202330 Sept.2023ARGENTINA2933343636Libertad hypermarkets1414144515Di Libertad and Petit Libertad mini- supermarkets10100100100100QRUGUAY92996969797Géant hypermarkets20222222Devoto Supermarkets242626263636Devoto Supermarkets242626263636Devoto Supermarkets242626263636Devoto Supermarkets2973373074876717Devoto Supermarkets153154155157160181Devoto Supermarkets153154155157157157Devoto Supermarkets153154157160181Devoto Supermarkets153154155155157157150Devoto Supermarkets153154155155155155155155155155155155155155155155155155155		94	100	100	102	103
Other businesse3       218       221       202       200       179         Total France       8,797       9,107       9,231       9,277       9,140 <sup>4</sup> INTERNATIONAL       30 Sept. 2022       31 Dec. 2022       31 March 2023       30 June 2023       30 Sept. 2023         ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       15       15         Di Libertad       5       9       100       111       111         Mini Libertad and Petit Libertad mini- supermarkets       10       10       10       10       10         URUGUAY       92       96       96       96       99       32       2			814			844
Total France       8,797       9,107       9,231       9,277       9,140 <sup>4</sup> INTERNATIONAL       30 Sept. 2022       31 Dec. 2022       31 March 2023       30 June 2023       30 Sept. 2023         ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       15       15         Di Libertad       5       9       100       111       11         Mini Libertad and Petit Libertad mini- supermarkets       2	Leader Price <sup>2</sup>	63	66	66	63	40
INTERNATIONAL       30 Sept. 2022       31 Dec. 2022       31 March 2023       30 June 2023       30 Sept. 2023         ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       15       15         Di Libertad       5       9       10       11       11         Mini Libertad and Petit Libertad mini- supermarkets       10       10       10       10       10         URUGUAY       92       96       96       96       99       33       30       30       30       30       30       32       2 <td>Other businesses<sup>3</sup></td> <td>218</td> <td>221</td> <td>202</td> <td>200</td> <td>179</td>	Other businesses <sup>3</sup>	218	221	202	200	179
ARGENTINA       29       33       34       36       36         Libertad hypermarkets       14       14       14       14       15       15         Di Libertad       5       9       10       11       11         Mini Libertad and Petit Libertad mini- supermarkets       10       10       10       10       10         URUGUAY       92       96       96       96       99       99       6éant hypermarkets       2	Total France	8,797	9,107	9,231	9,277	<b>9,140</b> ⁴
Libertad hypermarkets141414141515D Libertad59101111Mini Libertad and Petit Libertad mini- supermarkets10101010URUGUAY9296969699Géant hypermarkets22222Disco supermarkets303030303032Devoto supermarkets343636363636Devoto Express mini-supermarkets343636363636Möte2222221BRAZIL6997357307487616Påo de Açúcar supermarkets190194195195197Extra hypermarkets153154157160181Compre Bem <sup>5</sup> 3029262200Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets247747171COLOMBIA2,0682,155155155155Super Inter supermarkets153154155155Super Inter supermarkets153154155155Super Inter supermarkets153154155155Super Inter supermarkets153154155155Super Inter supermarkets9194939292Éxito hypermarkets155155155155155<	INTERNATIONAL	30 Sept. 2022	31 Dec. 2022	31 March 2023	30 June 2023	30 Sept. 2023
Di Libertad59101111Mini Libertad and Petit Libertad mini- supermarkets1010101010URUGUAY9296969699Géant hypermarkets22222Disco supermarkets303030303032Devoto supermarkets2426262626Devoto supermarkets3436363636Devoto Express mini-supermarkets533222BRAZIL699735730748766181Extra hypermarkets53321197Pão de Açúcar supermarkets190194195195197Compre Bem <sup>5</sup> 3029262200Mini Mercado supermarkets13154157160181Compre Bem <sup>5</sup> 747471717171COLOMBIA2,0682,1552,2392,2382,400Éxito hypermarkets153154155155155Super Inter supermarkets16521,7331,8081,8051,966P282824265659606// Wirklindos'''1,5851,6631,7311,7291,889B28242656596068Suttimax (discount)1,6521,7331,8684,865	ARGENTINA	29	22	3/	26	36
Mini Libertad and Petit Libertad mini- supermarkets1010101010URUGUAY92969699Géant hypermarkets22222Disco supermarkets30303032Devoto supermarkets2426262627Devoto Express mini-supermarkets34363636Môte222222BRAZIL699735730748766Extra hypermarkets53321Pão de Açúcar supermarkets190194195195197Extra Mercado supermarkets153154157160181Compre Bem <sup>5</sup> 302926228316Açúcar mini-supermarkets153154157160181ColoNBIA2,0682,1552,2392,2382,400Éxito hypermarkets9194939292Éxito and Carulla supermarkets153154155155Super Inter supermarkets1531,7331,8081,8051,966o/w "Allados"1,5851,6631,7311,7291,889B2B2426565960fix to press and Carulla Express mini- supermarkets7068686868		25		34	50	50
supermarkets1010101010URUGUAY9296969699Géant hypermarkets22222Disco supermarkets3030303032Devoto supermarkets2426262627Devoto Express mini-supermarkets3436363636Möte222222BRAZIL699735730748766Extra hypermarkets533211På ode Açúcar supermarkets190194195195197Extra hypermarkets190194195195197Extra Adexicar supermarkets153154157160181Compre Bem <sup>5</sup> 302926220Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets247281278298316Fxito hypermarkets919493929225Éxito hypermarkets153154155155155Super Inter supermarkets1531,7331,8081,8051,966 $o/w$ "Alidos"1,5851,6631,7311,7291,889B2B424656596060Super Inter supers and Carulla Express mini-supermarkets7068686868	Libertad hypermarkets	14	14	÷ ·		
URUGUAY929696969699Géant hypermarkets221313321111111111111111111111	Libertad hypermarkets DI Libertad	14	14	14	15	15
Géant hypermarkets222222Disco supermarkets3030303030Devoto supermarkets24262626Devoto Express mini-supermarkets34363636Möte22222BRAZIL699735730748766Extra hypermarkets53321Pöo de Açúcar supermarkets190194195195Extra Mercado supermarkets153154157160181Compre Bem <sup>5</sup> 302926220Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets74717171Poice Extra hypermarkets91949392222400Éxito and Carulla supermarkets153154155155155Super Inter supermarkets6060595959Surtimax (discount)1,6521,7331,8081,8051,966 $o''' Alidos'''1,5851,6631,7311,7291,889B2B4246565960Supermarkets7068686868$	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini-	14 5	14 9	14 10	15 11	15 11
Disco supermarkets     30     30     30     30     30     30     30     32       Devoto supermarkets     24     26     26     26     27       Devoto Express mini-supermarkets     34     36     36     36       Möte     2     2     2     2     2       BRAZIL     699     735     730     748     766       Extra hypermarkets     5     3     3     2     1       På de Açúcar supermarkets     190     194     195     195     197       Extra hypermarkets     190     194     195     196     181       Compre Bem <sup>5</sup> 30     29     26     22     0       Mini Mercado Extra and Minuto Pão de     247     281     278     298     316       Açúcar mini-supermarkets     153     154     151     151     151       Super Inter supermarkets     91     94     93     92     2400       Éxito hypermarkets     153     154     155     155     155     155       Super Inter supermarkets     160 <td< td=""><td>Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets</td><td>14 5 10</td><td>14 9 10</td><td>14 10 10</td><td>15 11 10</td><td>15 11 10</td></td<>	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets	14 5 10	14 9 10	14 10 10	15 11 10	15 11 10
Devoto supermarkets       24       26       26       26       27         Devoto Express mini-supermarkets       34       36       36       36       36         Mote       2 <td>Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets URUGUAY</td> <td>14 5 10 <b>92</b></td> <td>14 9 10 <b>96</b></td> <td>14 10 10 <b>96</b></td> <td>15 11 10 <b>96</b></td> <td>15 11 10 <b>99</b></td>	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets URUGUAY	14 5 10 <b>92</b>	14 9 10 <b>96</b>	14 10 10 <b>96</b>	15 11 10 <b>96</b>	15 11 10 <b>99</b>
Devoto Express mini-supermarkets       34       36       36       36       36         Möte       2       1	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets	14 5 10 <b>92</b> 2	14 9 10 <b>96</b> 2	14 10 10 <b>96</b> 2	15 11 10 <b>96</b> 2	15 11 10 <b>99</b> 2
Möte       2       1       3       3       2       1       3       3       2       1       3       3       2       1       3       3       2       3       3       2       3       137       197	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets	14 5 10 <b>92</b> 2 30	14 9 10 <b>96</b> 2 30	14 10 10 <b>96</b> 2 30	15 11 10 <b>96</b> 2 30	15 11 10 <b>99</b> 2 32
BRAZIL       699       735       730       748       766         Extra hypermarkets       5       3       3       2       1         Påo de Açúcar supermarkets       190       194       195       195       197         Extra Mercado supermarkets       190       194       195       195       197         Extra Mercado supermarkets       153       154       157       160       181         Compre Bem <sup>5</sup> 30       29       26       22       0         Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets       247       281       278       298       316         + Service stations       74       74       71       71       71         COLOMBIA       2,068       2,155       2,239       2,238       2,400         Éxito hypermarkets       91       94       93       92       92         Éxito and Carulla supermarkets       153       154       155       155         Super Inter supermarkets       60       60       59       59       59         Surtimax (discount)       1,652       1,733	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets	14 5 10 <b>92</b> 2 30 24	14 9 10 <b>96</b> 2 30 26	14 10 10 <b>96</b> 2 30 26	15 11 10 <b>96</b> 2 30 26	15 11 10 <b>99</b> 2 32 27
Extra hypermarkets       5       3       3       2       11         Påo de Açúcar supermarkets       190       194       195       195       197         Extra Mercado supermarkets <sup>5</sup> 153       154       157       160       181         Compre Bem <sup>5</sup> 30       29       26       22       0         Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets       247       281       278       298       316         + Service stations       74       71       71       71       71         COLOMBIA       2,068       2,155       2,239       2,238       2,400         Éxito hypermarkets       91       94       93       92       92         Éxito hypermarkets       153       154       155       155         Super Inter supermarkets       153       154       155       155         Super Inter supermarkets       1,652       1,733       1,808       1,805       1,966         o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59 <td>Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets</td> <td>14 5 10 <b>92</b> 2 30 24 34</td> <td>14 9 10 <b>96</b> 2 30 26 36</td> <td>14 10 10 <b>96</b> 2 30 26 36</td> <td>15 11 10 <b>96</b> 2 30 26 36</td> <td>15 11 10 <b>99</b> 2 32 27 36</td>	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets	14 5 10 <b>92</b> 2 30 24 34	14 9 10 <b>96</b> 2 30 26 36	14 10 10 <b>96</b> 2 30 26 36	15 11 10 <b>96</b> 2 30 26 36	15 11 10 <b>99</b> 2 32 27 36
Pão de Açúcar supermarkets     190     194     195     195     197       Extra Mercado supermarkets <sup>5</sup> 153     154     157     160     181       Compre Bem <sup>5</sup> 30     29     26     22     0       Mini Mercado Extra and Minuto Pão de     247     281     278     298     316       Açúcar mini-supermarkets     74     74     71     71     71       + Service stations     74     74     71     71     71       COLOMBIA     2,068     2,155     2,239     2,238     2,400       Éxito hypermarkets     91     94     93     92     92       Éxito hypermarkets     153     154     155     155     155       Super Inter supermarkets     153     154     155     155     155       Super Inter supermarkets     1,652     1,733     1,808     1,805     1,966       o/w "Aliados"     1,585     1,663     1,731     1,729     1,889       B2B     42     46     56     59     60       Éxito Express and Carulla Express minisupermarkets     6	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte	14 5 10 <b>92</b> 2 30 24 34 34 2	14 9 10 <b>96</b> 2 30 26 36 36 2	14 10 10 <b>96</b> 2 30 26 36 36 2	15 11 10 <b>96</b> 2 30 26 36 2	15 11 10 <b>99</b> 2 32 27 36 2
Extra Mercado supermarkets <sup>5</sup> 153     154     157     160     181       Compre Bem <sup>5</sup> 30     29     26     22     0       Mini Mercado Extra and Minuto Pão de     247     281     278     298     316       Açúcar mini-supermarkets     74     71     71     71     71 <b>COLOMBIA 2,068 2,155 2,239 2,238 2,400</b> Éxito hypermarkets     91     94     93     92     92       Éxito hypermarkets     91     94     93     92     92       Éxito and Carulla supermarkets     153     154     155     155     155       Super Inter supermarkets     60     60     59     59     59       Surtimax (discount)     1,652     1,733     1,808     1,805     1,966       o/w "Aliados"     1,585     1,663     1,731     1,729     1,889       B2B     42     46     56     59     60       Éxito Express and Carulla Express mini-supermarkets     70     68     68     68     68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets URUGUAY Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte BRAZIL	14 5 10 92 2 30 24 34 2 4 34 2 6 <b>699</b>	14 9 10 96 2 30 26 36 2 735	14 10 10 96 2 30 26 36 2 730	15 11 10 <b>96</b> 2 30 26 36 2 2 <b>748</b>	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b>
Compre Bem <sup>5</sup> 30       29       26       22       0         Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets       247       281       278       298       316         + Service stations       74       71       71       71       71         COLOMBIA       2,068       2,155       2,239       2,238       2,400         Éxito hypermarkets       91       94       93       92       92         Éxito and Carulla supermarkets       153       154       155       155         Super Inter supermarkets       60       60       59       59       59         Surtimax (discount)       1,652       1,733       1,808       1,805       1,966         o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59       60       60       59       59       60         Éxito Express and Carulla Express minisupermarkets       70       68       68       68       68       68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets	14 5 10 92 2 30 24 34 2 4 34 2 699 5	14 9 10 96 2 30 26 36 2 735 3	14 10 10 96 2 30 26 36 2 730 3	15 11 10 <b>96</b> 2 30 26 36 2 <b>748</b> 2	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1
Mini Mercado Extra and Minuto Pão de     247     281     278     298     316       Açúcar mini-supermarkets     74     74     71     71     71       * Service stations     74     74     71     71     71       COLOMBIA     2,068     2,155     2,239     2,238     2,400       Éxito hypermarkets     91     94     93     92     92       Éxito and Carulla supermarkets     153     154     155     155     155       Super Inter supermarkets     60     60     59     59     59       Surtimax (discount)     1,652     1,733     1,808     1,805     1,966       o/w "Aliados"     1,585     1,663     1,731     1,729     1,889       B2B     42     46     56     59     60       Éxito Express and Carulla Express minisupermarkets     70     68     68     68     68     68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets	14 5 10 92 2 30 24 34 2 699 5 190	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194	14 10 10 96 2 30 26 36 2 730 3 195	15 11 10 <b>96</b> 2 30 26 36 2 <b>748</b> 2 195	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197
Açucar mini-supermarkets7474717171+ Service stations747471717171COLOMBIA2,0682,1552,2392,2382,400Éxito hypermarkets9194939292Éxito and Carulla supermarkets153154155155Super Inter supermarkets6060595959Surtimax (discount)1,6521,7331,8081,8051,966o/w "Aliados"1,5851,6631,7311,7291,889B2B424656596060Éxito Express and Carulla Express mini-supermarkets706868686868	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup>	14 5 10 <b>92</b> 2 30 24 34 2 <b>699</b> 5 190 153	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194 154	14 10 10 96 2 30 26 36 2 730 3 195 157	15 11 10 <b>96</b> 2 30 26 36 2 <b>748</b> 2 195 160	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181
COLOMBIA       2,068       2,155       2,239       2,238       2,400         Éxito hypermarkets       91       94       93       92       92         Éxito and Carulla supermarkets       153       154       155       155       155         Super Inter supermarkets       60       60       59       59       59         Surtimax (discount)       1,652       1,733       1,808       1,805       1,966         o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59       60         Éxito Express and Carulla Express minisupermarkets       70       68       68       68       68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup>	14 5 10 92 2 30 24 34 2 4 34 2 <b>699</b> 5 190 153 30	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194 154 29	14 10 10 96 2 30 26 36 2 730 3 195 157 26	15 11 10 <b>96</b> 2 30 26 36 2 2 <b>748</b> 2 195 160 22	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181 0
Éxito hypermarkets     91     94     93     92     92       Éxito and Carulla supermarkets     153     154     155     155       Super Inter supermarkets     60     60     59     59     59       Surtimax (discount)     1,652     1,733     1,808     1,805     1,966       o/w "Aliados"     1,585     1,663     1,731     1,729     1,889       B2B     42     46     56     59     60       Éxito Express and Carulla Express mini-supermarkets     70     68     68     68     68     68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de	14 5 10 92 2 30 24 34 2 4 34 2 <b>699</b> 5 190 153 30	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194 154 29	14 10 10 96 2 30 26 36 2 730 3 195 157 26	15 11 10 <b>96</b> 2 30 26 36 2 2 <b>748</b> 2 195 160 22	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181 0
Éxito and Carulla supermarkets153154155155155Super Inter supermarkets6060595959Surtimax (discount)1,6521,7331,8081,8051,966o/w "Aliados"1,5851,6631,7311,7291,889B2B4246565960Éxito Express and Carulla Express mini- supermarkets706868686868	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets	14 5 10 <b>92</b> 2 30 24 34 2 <b>699</b> 5 190 153 30 247	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194 154 29 281	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278	15 11 10 <b>96</b> 2 30 26 36 2 <b>748</b> 2 195 160 22 298	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181 0 316
Super Inter supermarkets       60       60       59       59       59         Surtimax (discount)       1,652       1,733       1,808       1,805       1,966         o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59       60         Éxito Express and Carulla Express mini- supermarkets       70       68       68       68       68       68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations	14 5 10 <b>92</b> 2 30 24 34 2 <b>699</b> 5 190 153 30 247 74	14 9 10 <b>96</b> 2 30 26 36 2 <b>735</b> 3 194 154 29 281 74	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71	15 11 10 <b>96</b> 2 30 26 36 2 <b>748</b> 2 195 160 22 298 71	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181 0 316 71
Surtimax (discount)       1,652       1,733       1,808       1,805       1,966         o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59       60         Éxito Express and Carulla Express mini- supermarkets       70       68       68       68       68       68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 2,155	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 271 2,239	15 11 10 <b>96</b> 2 30 26 36 2 2 <b>748</b> 2 195 160 22 298 71 <b>2,238</b>	15 11 10 <b>99</b> 2 32 27 36 2 766 1 197 181 0 316 71 <b>2,400</b>
o/w "Aliados"       1,585       1,663       1,731       1,729       1,889         B2B       42       46       56       59       60         Éxito Express and Carulla Express mini- supermarkets       70       68       68       68       68       68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets Extra Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 74 2,155 94	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 2,239 93 155	15 11 10 96 2 30 26 36 2 748 2 195 160 22 298 71 2,238 92 155	15 11 10 <b>99</b> 2 32 27 36 2 <b>766</b> 1 197 181 0 316 71 <b>2,400</b> 92 155
B2B4246565960Éxito Express and Carulla Express mini- supermarkets706868686868	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets Éxito and Carulla supermarkets Super Inter supermarkets	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153 60	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 281 74 29	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 278 71 2,239 93 155 59	15 11 10 96 2 30 26 36 2 748 2 195 160 22 298 71 2,238 92 155 59	15 11 10 <b>99</b> 2 32 27 36 2 766 1 197 181 0 316 71 81 0 316 71 <b>2,400</b> 92 155 59
Éxito Express and Carulla Express mini- supermarkets7068686868	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets Extra Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets Éxito and Carulla supermarkets Super Inter supermarkets Super Inter supermarkets Super Inter supermarkets Surtimax (discount)	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153 60 1,652	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 281 74 29 281 74 2,155 94 154 60 1,733	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 278 71 278 71 2,239 93 155 59 1,808	15 11 10 96 2 30 26 36 2 748 2 195 160 22 298 71 2,238 92 155 59 1,805	15 11 10 <b>99</b> 2 32 27 36 2 766 1 197 181 0 316 71 81 0 316 71 <b>2,400</b> 92 155 59 1,966
supermarkets 70 68 68 68 68 68	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets Éxito and Carulla supermarkets Super Inter supermarkets Super Inter supermarkets Surtimax (discount) o/w "Aliados"	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153 60 1,652 1,585	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 29 281 74 29 281 74 54 60 1,733 1,663	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 278 71 2,239 93 155 59 1,808 1,731	15 11 10 96 2 30 26 36 2 2 748 2 195 160 22 298 71 6 2298 71 2,238 92 155 59 1,805 1,729	15 11 10 <b>99</b> 2 32 27 36 2 766 1 1 197 181 0 316 71 81 0 316 71 <b>2,400</b> 92 155 59 1,966 <i>1,889</i>
Total Latin America2,8883,0193,0993,1183,301	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets Éxito and Carulla supermarkets Super Inter supermarkets Super Inter supermarkets Surtimax (discount) o/w "Aliados" B2B	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153 60 1,652 1,585	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 29 281 74 29 281 74 54 60 1,733 1,663	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 278 71 2,239 93 155 59 1,808 1,731	15 11 10 96 2 30 26 36 2 2 748 2 195 160 22 298 71 6 2298 71 2,238 92 155 59 1,805 1,729	15 11 10 <b>99</b> 2 32 27 36 2 766 1 1 197 181 0 316 71 81 0 316 71 <b>2,400</b> 92 155 59 1,966 <i>1,889</i>
	Libertad hypermarkets DI Libertad Mini Libertad and Petit Libertad mini- supermarkets <b>URUGUAY</b> Géant hypermarkets Disco supermarkets Devoto supermarkets Devoto Express mini-supermarkets Devoto Express mini-supermarkets Möte <b>BRAZIL</b> Extra hypermarkets Pão de Açúcar supermarkets Extra Mercado supermarkets Extra Mercado supermarkets <sup>5</sup> Compre Bem <sup>5</sup> Mini Mercado Extra and Minuto Pão de Açúcar mini-supermarkets + Service stations <b>COLOMBIA</b> Éxito hypermarkets Éxito and Carulla supermarkets Super Inter supermarkets Super Inter supermarkets Surtimax (discount) o/w "Aliados" B2B Éxito Express and Carulla Express mini-	14 5 10 92 2 30 24 34 2 699 5 190 153 30 247 74 2,068 91 153 60 1,652 1,585 42	14 9 10 96 2 30 26 36 2 735 3 194 154 29 281 74 2,155 94 154 60 1,733 1,663 46	14 10 10 96 2 30 26 36 2 730 3 195 157 26 278 71 278 71 278 71 278 71 278 71 278 71 278 71 26 278 71 57 26 278 71 59 1,808 1,731 56	15 11 10 96 2 30 26 36 2 2 748 2 195 160 22 298 71 2,238 92 155 59 1,805 1,729 59	15 11 10 <b>99</b> 2 32 27 36 2 766 1 197 181 0 316 71 <b>2,400</b> 92 155 59 1,966 <i>1,889</i> 60

<sup>1</sup> Outlets under specific banners with a Casino supply contract

<sup>2</sup> Leader Price stores in France. Leader Price international franchises are recorded in "Other businesses"

<sup>3</sup> Other businesses include Leader Price international franchises and 3C Cameroon stores

<sup>4</sup> The number of stores in France at 30 September 2023 has been restated to account for the outlets sold to Intermarché

<sup>5</sup> Conversion of the remaining 22 Compre Bem stores to Extra Mercado supermarkets in Q3 2023



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